

THE GEORGE WASHINGTON UNIVERSITY
Washington, D.C.

The Faculty Senate

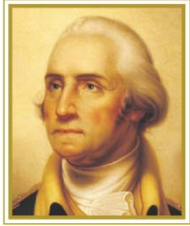
February 29, 2012

The Faculty Senate will meet on Friday, March 9, 2012, at 2:10 p.m. in the State Room, 1957 E Street, N.W., 7th Floor.

AGENDA

1. Call to order
2. Approval of the minutes of the regular meeting of February 10, 2012
(minutes to be distributed)
3. Introduction of Resolutions
4. Update on Core Indicators of Academic Excellence: Provost Lerman
(the Update is attached)
5. Update on Development Activities: Vice President for Development
and Alumni Relations Mike Morsberger
6. General Business:
 - (a) Nominees for election to the Nominating Committee for the
Executive Committee for the 2012-13 Session (nominees to
be announced)
 - (b) Report of the Executive Committee: Michael S. Castleberry, Chair
 - (c) Provost's Remarks
 - (d) Chair's Remarks
7. Brief Statements (and Questions)
8. Adjournment

Elizabeth A. Amundson
Elizabeth A. Amundson
Secretary



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Academic Affairs

Core Indicators of Academic Excellence

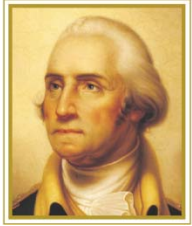
Faculty Counts and Characteristics
Faculty Teaching Loads

Enrollment Caps

Undergraduate Enrollment Trends
Graduate Enrollment Trends

Data as of January 25, 2012

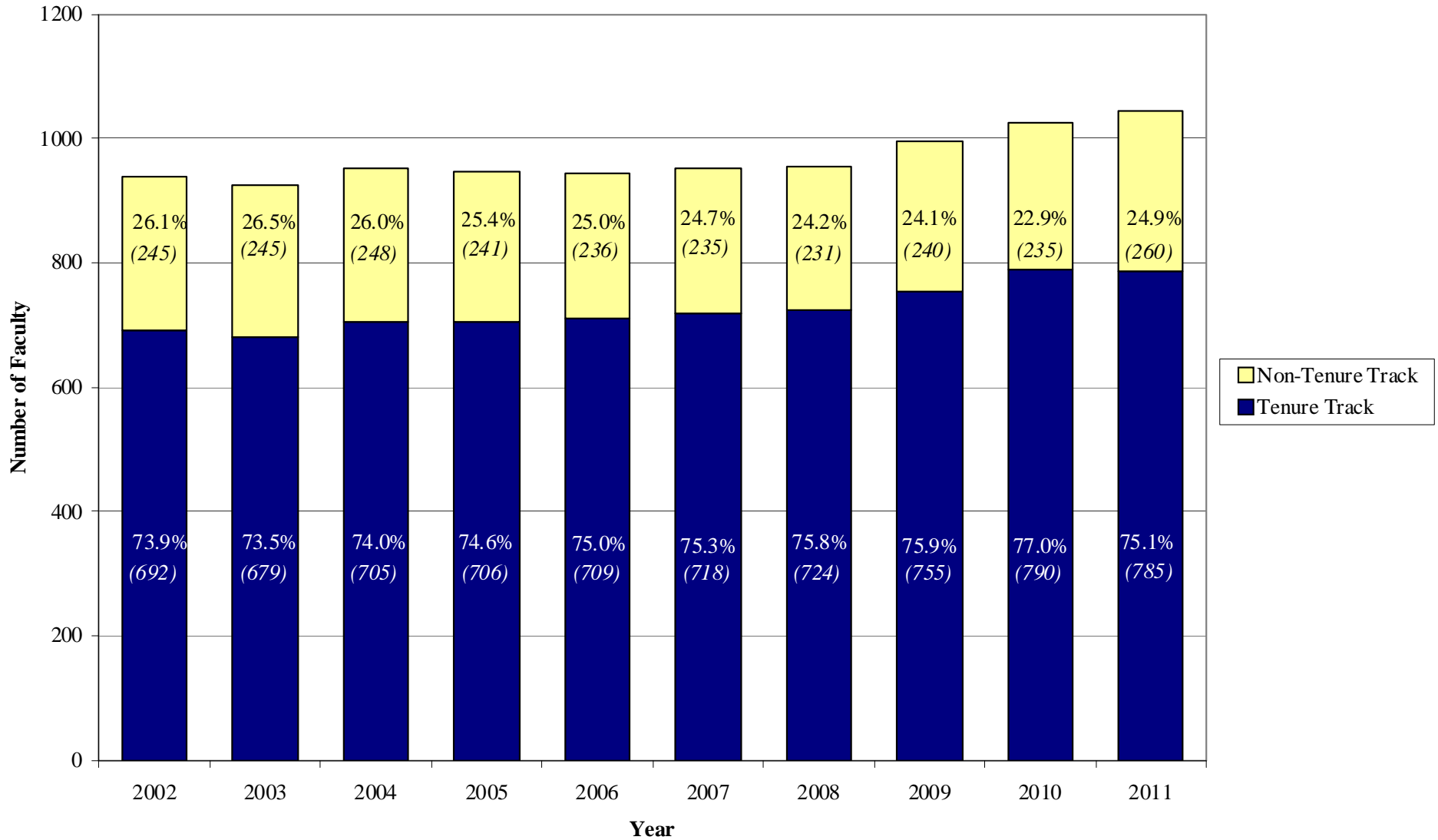
Provost and EVP for Academic Affairs Steven Lerman
February 24, 2012



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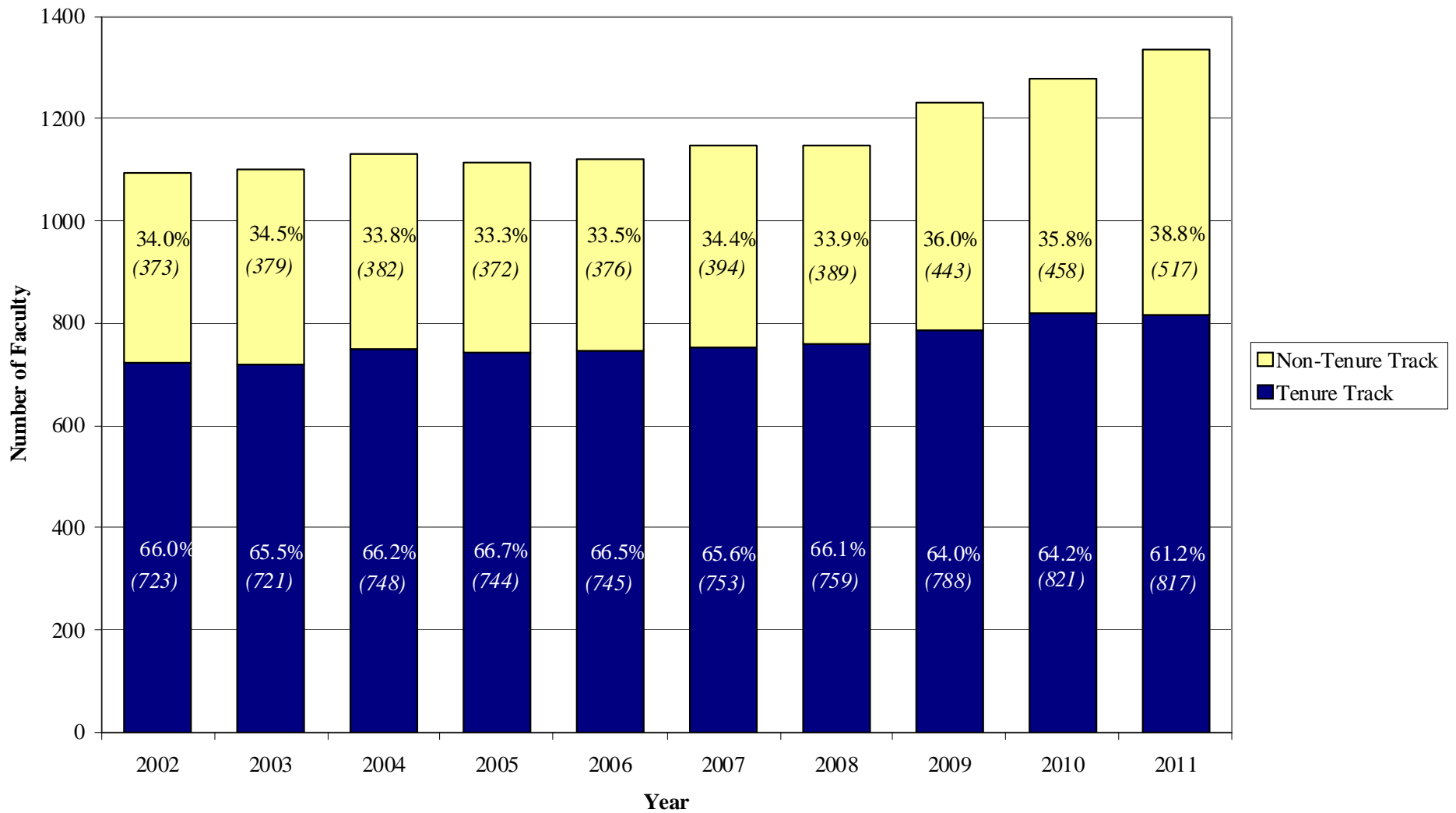
Faculty Composition

Number and Percentage of Tenure Track and Non-Tenure Track Faculty* (Excludes MFA)

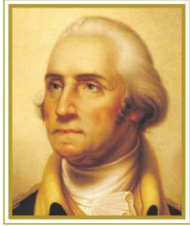


*Includes associate deans

Number and Percentage of Tenure Track and Non-Tenure Track Faculty* (Includes MFA)



*Includes associate deans

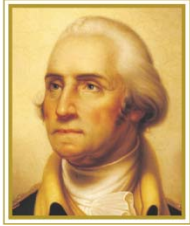


Total Number of Full-* and Part-Time** Faculty by School (excludes MFA)

| School | 2002 | | 2003 | | 2004 | | 2005 | | 2006 | | 2007 | | 2008 | | 2009 | | 2010 | | 2011 | |
|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|--------------|--------------|--------------|--------------|
| | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT |
| CCAS | 399 | 534 | 412 | 572 | 420 | 573 | 409 | 571 | 410 | 560 | 423 | 489 | 408 | 492 | 423 | 521 | 424 | 523 | 430 | 532 |
| ESIA | 41 | 42 | 42 | 49 | 44 | 62 | 44 | 58 | 44 | 68 | 47 | 68 | 49 | 82 | 54 | 87 | 55 | 92 | 57 | 72 |
| SB | 131 | 80 | 118 | 80 | 122 | 90 | 122 | 80 | 121 | 70 | 114 | 81 | 118 | 59 | 118 | 66 | 122 | 64 | 123 | 66 |
| SEAS | 85 | 110 | 87 | 91 | 85 | 90 | 81 | 77 | 81 | 75 | 80 | 79 | 80 | 83 | 83 | 83 | 86 | 90 | 87 | 72 |
| GSEHD | 71 | 74 | 70 | 86 | 70 | 101 | 73 | 95 | 66 | 105 | 69 | 100 | 70 | 107 | 72 | 98 | 74 | 93 | 77 | 69 |
| LAW | 75 | 106 | 71 | 136 | 76 | 138 | 76 | 161 | 79 | 170 | 79 | 178 | 79 | 191 | 84 | 192 | 83 | 193 | 83 | 199 |
| CPS | 2 | 0 | 2 | 0 | 3 | 21 | 3 | 26 | 8 | 32 | 12 | 59 | 14 | 57 | 15 | 62 | 16 | 56 | 17 | 48 |
| SMHS | 85 | 1,718 | 84 | 1,644 | 83 | 1,652 | 89 | 1,556 | 88 | 1,578 | 85 | 1,606 | 94 | 1,594 | 91 | 1,460 | 84 | 1,377 | 85 | 1,354 |
| SON | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | 14 | 39 | 18 | 32 |
| SPHHS | 38 | 198 | 38 | 190 | 50 | 208 | 50 | 231 | 48 | 245 | 44 | 228 | 43 | 240 | 55 | 245 | 67 | 304 | 76 | 341 |
| Total | 927 | 2,862 | 924 | 2,848 | 953 | 2,935 | 947 | 2,855 | 945 | 2,903 | 953 | 2,888 | 955 | 2,905 | 995 | 2,814 | 1,025 | 2,831 | 1,053 | 2,785 |

*Includes both tenure track and non-tenure track faculty

**Excludes research, visiting, special service, and affiliated faculty

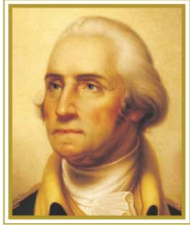


Total Number of Full-* and Part-Time** Faculty by School (includes MFA)

| School | 2002 | | 2003 | | 2004 | | 2005 | | 2006 | | 2007 | | 2008 | | 2009 | | 2010 | | 2011 | |
|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT | FT | PT |
| CCAS | 399 | 534 | 412 | 572 | 420 | 573 | 409 | 571 | 410 | 560 | 423 | 489 | 408 | 492 | 423 | 521 | 424 | 523 | 430 | 532 |
| ESIA | 41 | 42 | 42 | 49 | 44 | 62 | 44 | 58 | 44 | 68 | 47 | 68 | 49 | 82 | 54 | 87 | 55 | 92 | 57 | 72 |
| SB | 131 | 80 | 118 | 80 | 122 | 90 | 122 | 80 | 121 | 70 | 114 | 81 | 118 | 59 | 118 | 66 | 122 | 64 | 123 | 66 |
| SEAS | 85 | 110 | 87 | 91 | 85 | 90 | 81 | 77 | 81 | 75 | 80 | 79 | 80 | 83 | 83 | 83 | 86 | 90 | 87 | 72 |
| GSEHD | 71 | 74 | 70 | 86 | 70 | 101 | 73 | 95 | 66 | 105 | 69 | 100 | 70 | 107 | 72 | 98 | 74 | 93 | 77 | 69 |
| LAW | 75 | 106 | 71 | 136 | 76 | 138 | 76 | 161 | 79 | 170 | 79 | 178 | 79 | 191 | 84 | 192 | 83 | 193 | 83 | 199 |
| CPS | 2 | 0 | 2 | 0 | 3 | 21 | 3 | 26 | 8 | 32 | 12 | 59 | 14 | 57 | 15 | 62 | 16 | 56 | 17 | 48 |
| SMHS | 254 | 1,718 | 260 | 1,644 | 260 | 1,652 | 258 | 1,556 | 264 | 1,578 | 279 | 1,606 | 287 | 1,623 | 327 | 1,486 | 338 | 1,405 | 374 | 1,395 |
| SON | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | 14 | 39 | 18 | 32 |
| SPHHS | 38 | 198 | 38 | 190 | 50 | 208 | 50 | 231 | 48 | 245 | 44 | 228 | 43 | 240 | 55 | 245 | 67 | 304 | 76 | 341 |
| Total | 1,096 | 2,862 | 1,100 | 2,848 | 1,130 | 2,935 | 1,116 | 2,855 | 1,121 | 2,903 | 1,147 | 2,888 | 1,148 | 2,931 | 1,231 | 2,840 | 1,279 | 2,859 | 1,334 | 2,826 |

*Includes both tenure track and non-tenure track faculty

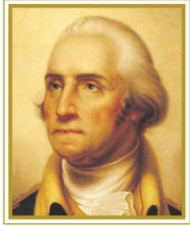
**Excludes research, visiting, special service, and affiliated faculty



Tenure Track and Non-Tenure Track Regular Active Status Faculty* by School

| School | 2002 | | 2003 | | 2004 | | 2005 | | 2006 | | 2007 | | 2008 | | 2009 | | 2010 | | 2011 | |
|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT |
| CCAS | 297 | 102 | 304 | 108 | 312 | 108 | 308 | 101 | 308 | 102 | 322 | 101 | 316 | 92 | 324 | 99 | 325 | 99 | 323 | 106 |
| ESIA | 35 | 6 | 36 | 6 | 37 | 7 | 38 | 6 | 38 | 6 | 39 | 8 | 38 | 11 | 42 | 12 | 45 | 10 | 42 | 14 |
| SB | 102 | 29 | 91 | 27 | 100 | 22 | 100 | 22 | 100 | 21 | 96 | 18 | 102 | 16 | 103 | 15 | 106 | 16 | 104 | 16 |
| SEAS | 76 | 9 | 79 | 8 | 78 | 7 | 76 | 5 | 76 | 5 | 73 | 7 | 72 | 8 | 74 | 9 | 78 | 8 | 75 | 11 |
| GSEHD | 42 | 29 | 40 | 30 | 41 | 29 | 43 | 30 | 41 | 25 | 43 | 26 | 47 | 23 | 47 | 25 | 47 | 27 | 45 | 31 |
| LAW | 62 | 13 | 60 | 11 | 65 | 11 | 65 | 11 | 68 | 11 | 68 | 11 | 69 | 10 | 73 | 11 | 79 | 4 | 75 | 7 |
| CPS | 0 | 2 | 0 | 2 | 0 | 3 | 0 | 3 | 1 | 7 | 1 | 11 | 1 | 13 | 1 | 14 | 1 | 15 | 1 | 16 |
| SMHS | 55 | 30 | 52 | 32 | 52 | 31 | 57 | 32 | 57 | 31 | 58 | 27 | 59 | 35 | 62 | 29 | 56 | 28 | 57 | 28 |
| MFA | 41 | 128 | 42 | 134 | 43 | 134 | 38 | 131 | 36 | 140 | 35 | 159 | 35 | 158 | 33 | 203 | 31 | 223 | 32 | 257 |
| SON | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | 8 | 6 | 12 | 6 |
| SPHHS | 13 | 25 | 17 | 21 | 20 | 30 | 19 | 31 | 20 | 28 | 18 | 26 | 20 | 23 | 29 | 26 | 45 | 22 | 51 | 25 |
| Total | 723 | 373 | 721 | 379 | 748 | 382 | 744 | 372 | 745 | 376 | 753 | 394 | 759 | 389 | 788 | 443 | 821 | 458 | 817 | 517 |

*Includes associate deans

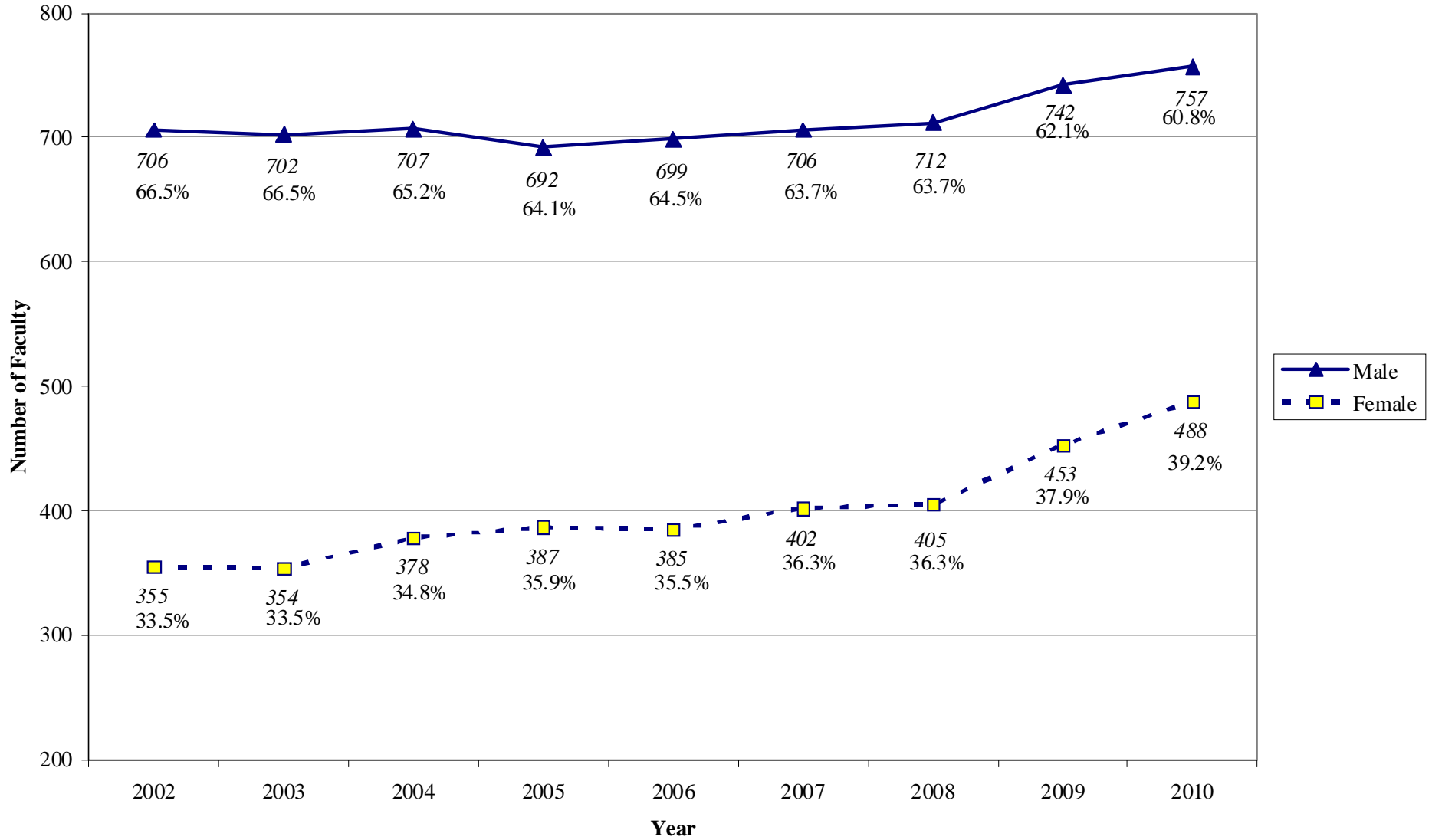


Percentage of Tenure Track and Non-Tenure Track Regular Active Status Faculty* by School

| School | 2002 | | 2003 | | 2004 | | 2005 | | 2006 | | 2007 | | 2008 | | 2009 | | 2010 | | 2011 | |
|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT |
| CCAS | 74% | 26% | 74% | 26% | 74% | 26% | 75% | 25% | 75% | 25% | 76% | 24% | 77% | 23% | 77% | 23% | 77% | 23% | 75% | 25% |
| ESIA | 85% | 15% | 86% | 14% | 84% | 16% | 86% | 14% | 86% | 14% | 83% | 17% | 78% | 22% | 78% | 22% | 82% | 18% | 75% | 25% |
| SB | 78% | 22% | 77% | 23% | 82% | 18% | 82% | 18% | 83% | 17% | 84% | 16% | 86% | 14% | 87% | 13% | 87% | 13% | 87% | 13% |
| SEAS | 89% | 11% | 91% | 9% | 92% | 8% | 94% | 6% | 94% | 6% | 91% | 9% | 90% | 10% | 89% | 11% | 91% | 9% | 87% | 13% |
| GSEHD | 59% | 41% | 57% | 43% | 59% | 41% | 59% | 41% | 62% | 38% | 62% | 38% | 67% | 33% | 65% | 35% | 64% | 36% | 59% | 41% |
| LAW | 83% | 17% | 85% | 15% | 86% | 14% | 86% | 14% | 86% | 14% | 86% | 14% | 87% | 13% | 87% | 13% | 95% | 5% | 91% | 9% |
| CPS | 0% | 100% | 0% | 100% | 0% | 100% | 0% | 100% | 13% | 88% | 8% | 92% | 7% | 93% | 7% | 93% | 6% | 94% | 6% | 94% |
| SMHS | 65% | 35% | 62% | 38% | 63% | 37% | 64% | 36% | 65% | 35% | 68% | 32% | 63% | 37% | 68% | 32% | 67% | 33% | 67% | 33% |
| MFA | 24% | 76% | 24% | 76% | 24% | 76% | 22% | 78% | 20% | 80% | 18% | 82% | 18% | 82% | 14% | 86% | 12% | 88% | 11% | 89% |
| SON | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | -- | 57% | 43% | 67% | 33% |
| SPHHS | 34% | 66% | 45% | 55% | 40% | 60% | 38% | 62% | 42% | 58% | 41% | 59% | 47% | 53% | 53% | 47% | 67% | 33% | 67% | 33% |
| Total | 66% | 34% | 66% | 34% | 66% | 34% | 67% | 33% | 66% | 34% | 66% | 34% | 66% | 34% | 64% | 36% | 64% | 36% | 61% | 39% |

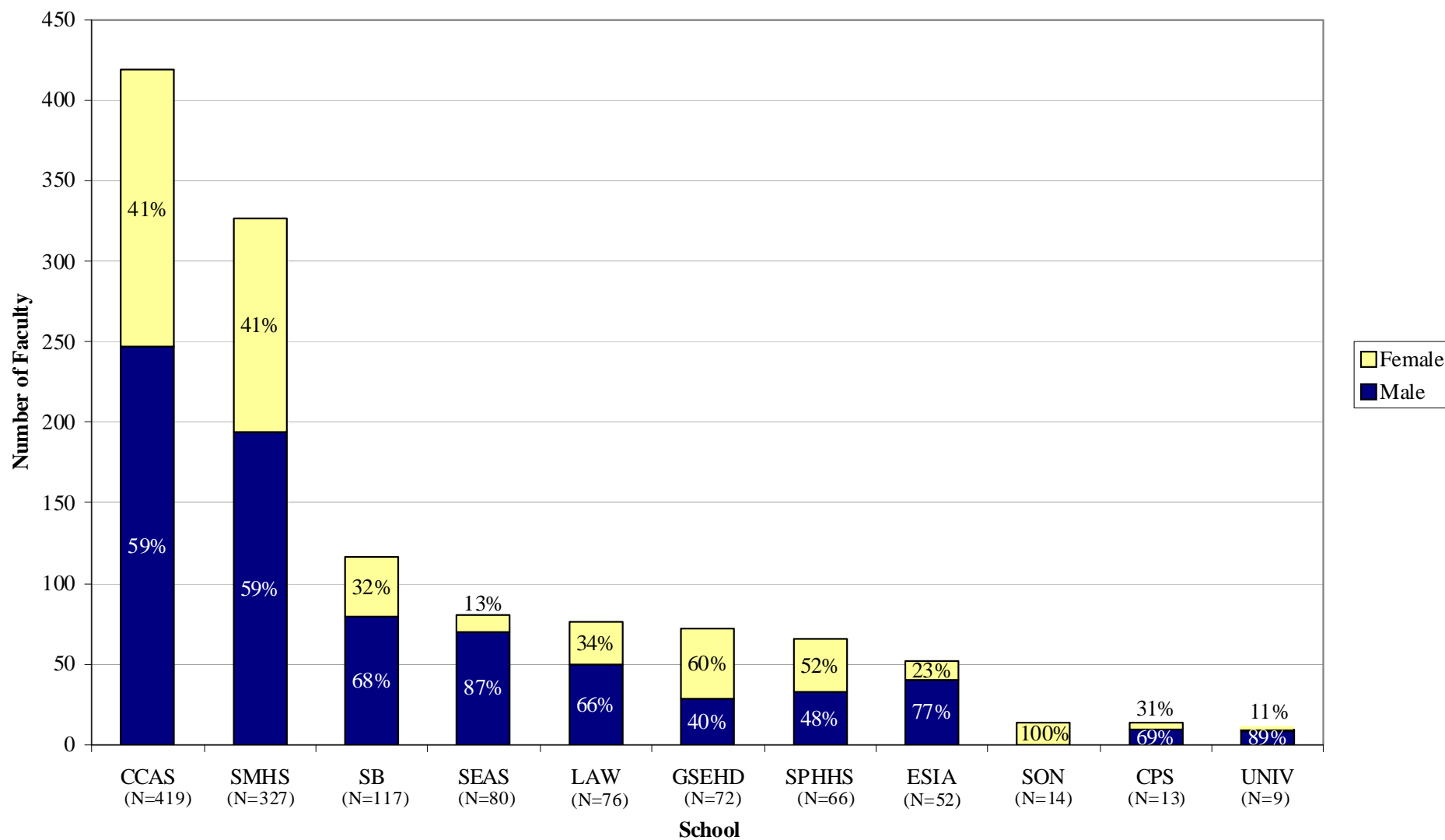
*Includes associate deans

Total Number and Percentage of Full-Time Female and Male Faculty*



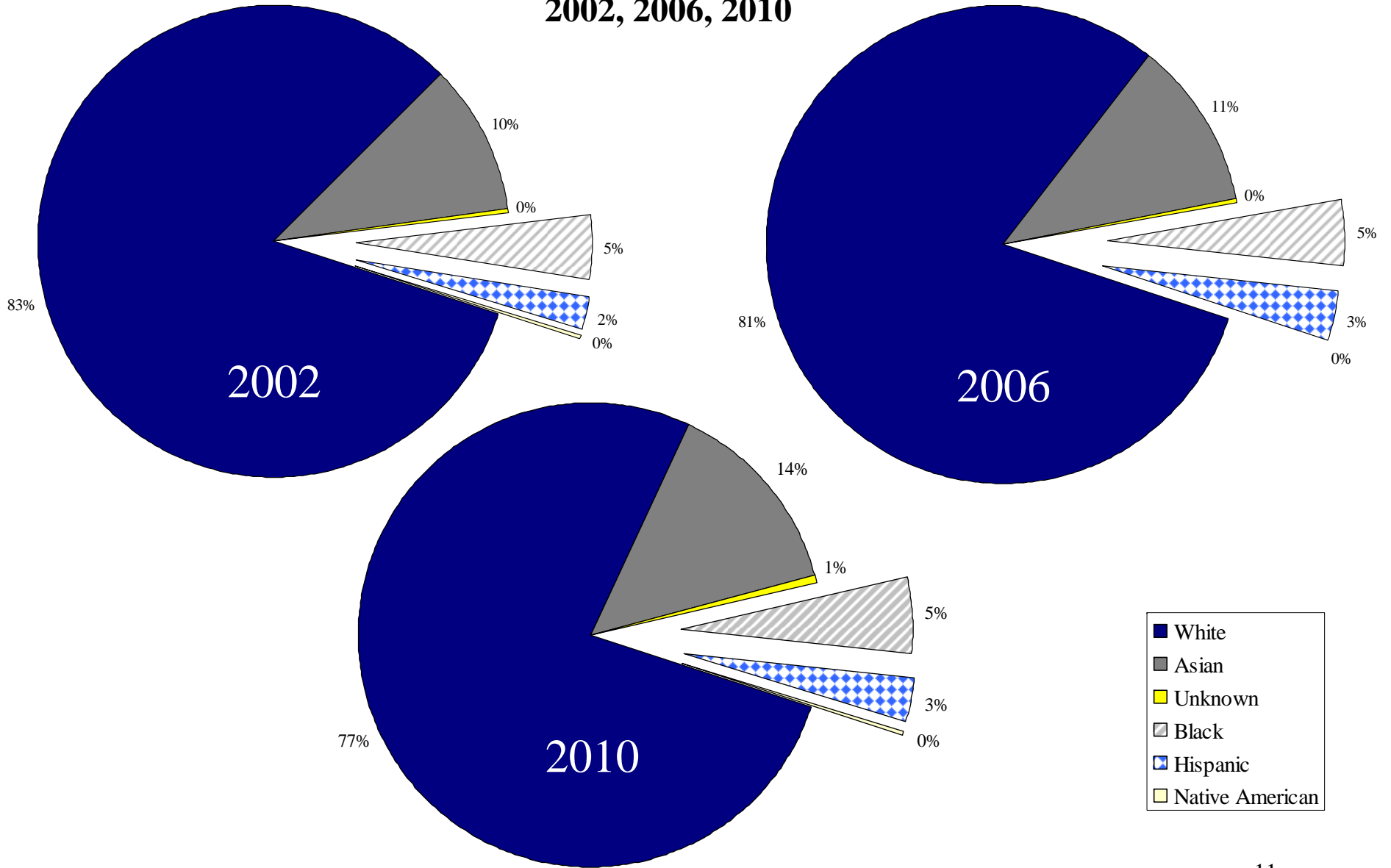
*Excludes deans and associate deans; includes all schools; SMHS includes MFA faculty

Percentage of Full-Time Female and Male Faculty* by School: 2010

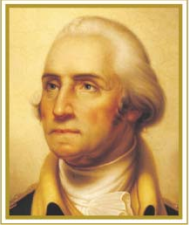


*Excludes deans and associate deans; SMHS includes MFA faculty

Percentage of Full-Time Underrepresented Minority* Faculty: 2002, 2006, 2010

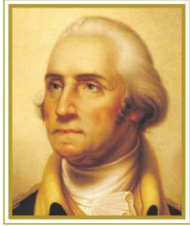


*Includes black, Hispanic, and Native American faculty; excludes deans and associate deans



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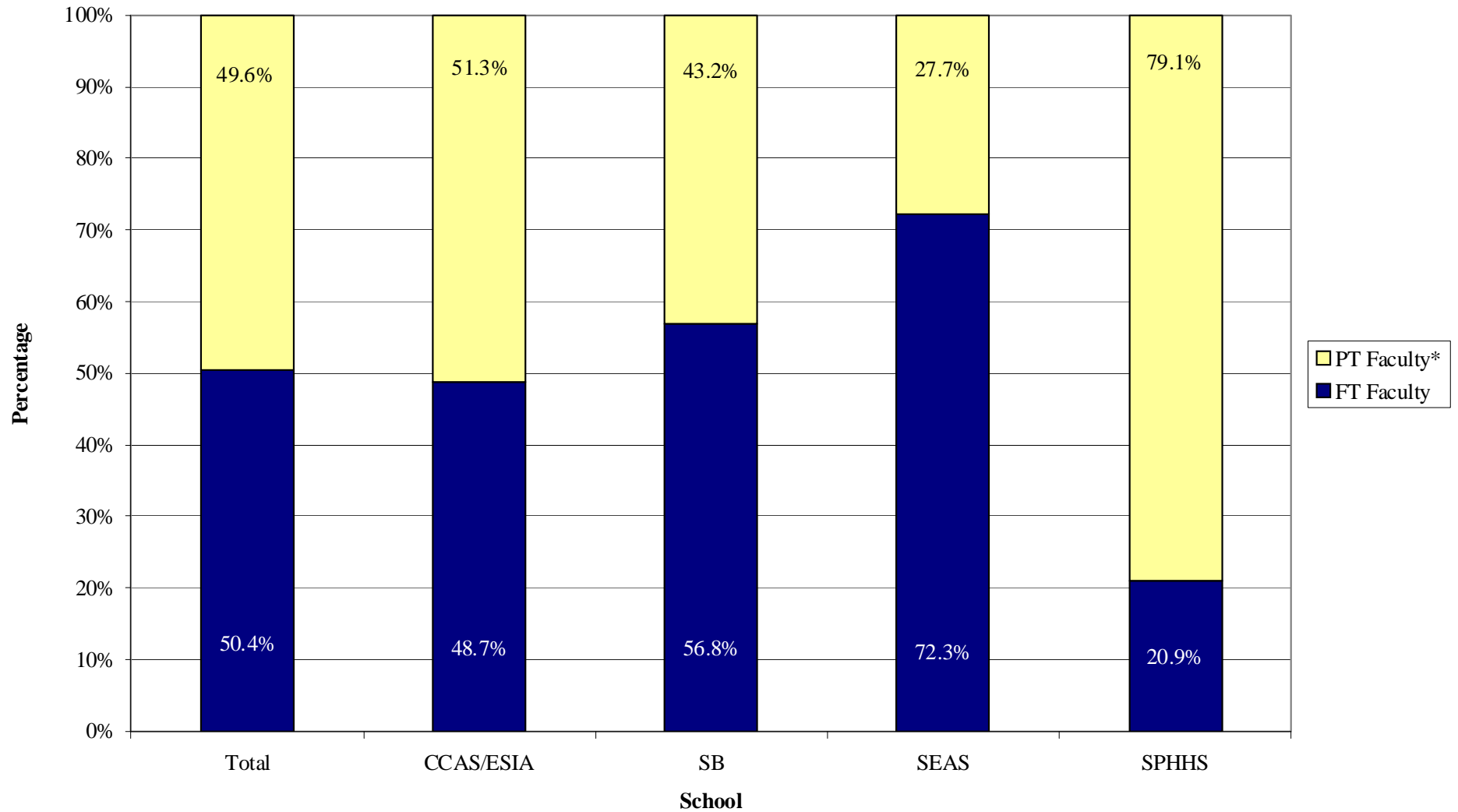
Faculty Teaching Loads



Average AY Teaching Load in Course Hours of Tenure Track and Non-Tenure Track Faculty

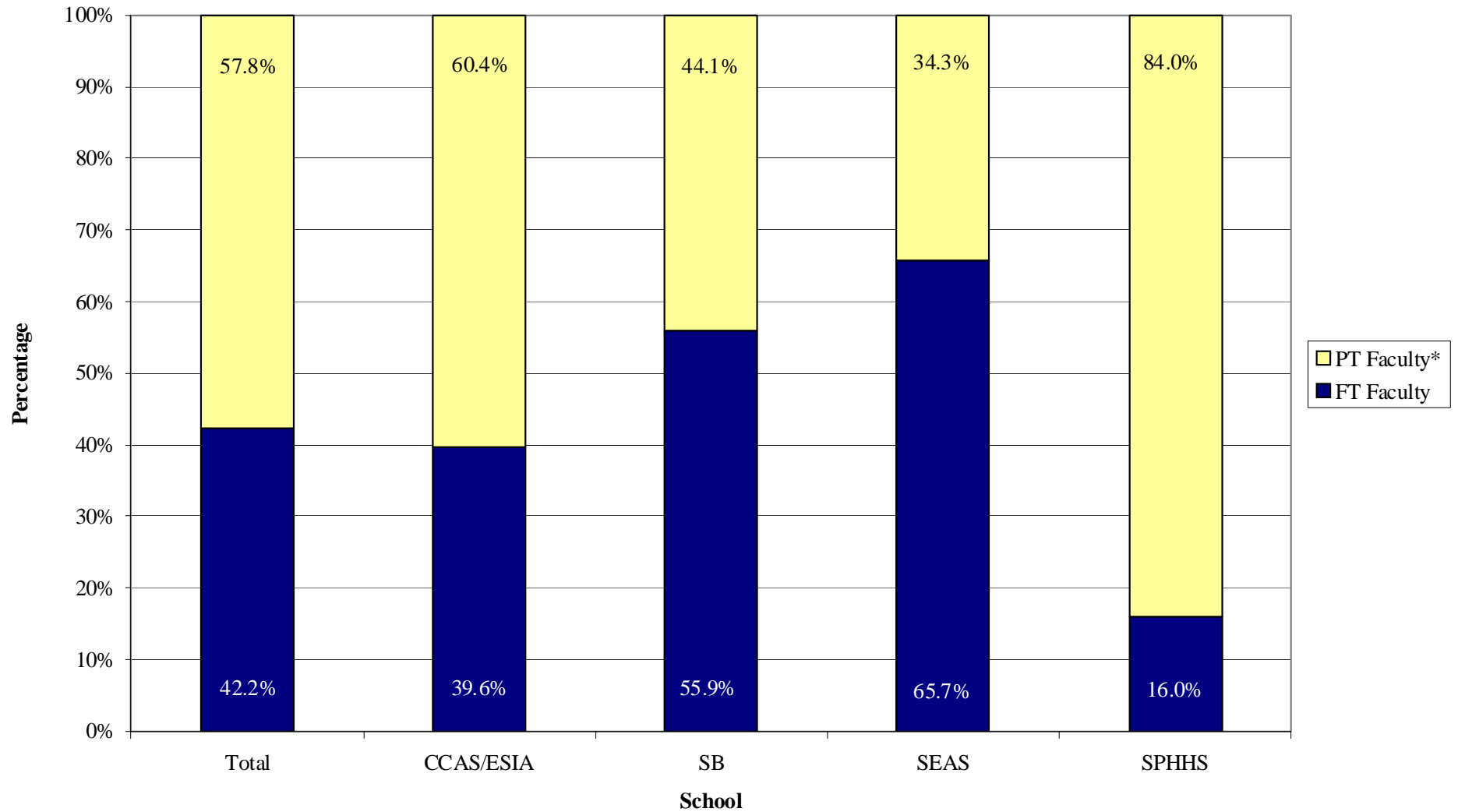
| School | 2005 | | 2006 | | 2007 | | 2008 | | 2009 | | 2010 | |
|--------|------|------|------|------|------|------|------|------|------|------|------|------|
| | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT | TT | NTT |
| CCAS | 10.8 | 14.7 | 10.6 | 14.3 | 10.4 | 15.3 | 10.4 | 16.5 | 10.0 | 15.5 | 9.6 | 13.8 |
| ESIA | 9.9 | 6.4 | 8.9 | 5.6 | 10.3 | 9.3 | 9.7 | 9.8 | 10.1 | 10.1 | 10.0 | 9.7 |
| SB | 11.8 | 14.5 | 11.2 | 13.7 | 11.6 | 12.4 | 11.6 | 12.4 | 10.9 | 11.7 | 10.7 | 11.9 |
| SEAS | 10.7 | 9.4 | 10.8 | 12.8 | 10.0 | 10.0 | 10.8 | 11.2 | 10.3 | 12.8 | 9.8 | 12.4 |
| GSEHD | 10.6 | 11.8 | 9.7 | 11.9 | 11.4 | 9.3 | 8.9 | 10.3 | 10.4 | 9.4 | 10.3 | 10.2 |
| LAW | 8.5 | 10.9 | 8.5 | 7.5 | 10.3 | 9.3 | 8.0 | 7.9 | 8.7 | 10.0 | 8.8 | 8.3 |
| CPS | N/A | 12.0 | N/A | 11.0 | N/A | 13.5 | 9.0 | 13.5 | 9.0 | 13.9 | 12.0 | 11.7 |
| SPHHS | 6.5 | 10.0 | 7.6 | 9.8 | 6.7 | 7.7 | 5.8 | 8.5 | 6.8 | 7.7 | 6.2 | 8.5 |

Percentage of Students Enrolled in On-Campus Undergraduate Courses Taught by Full- and Part-Time* Faculty: Fall 2011



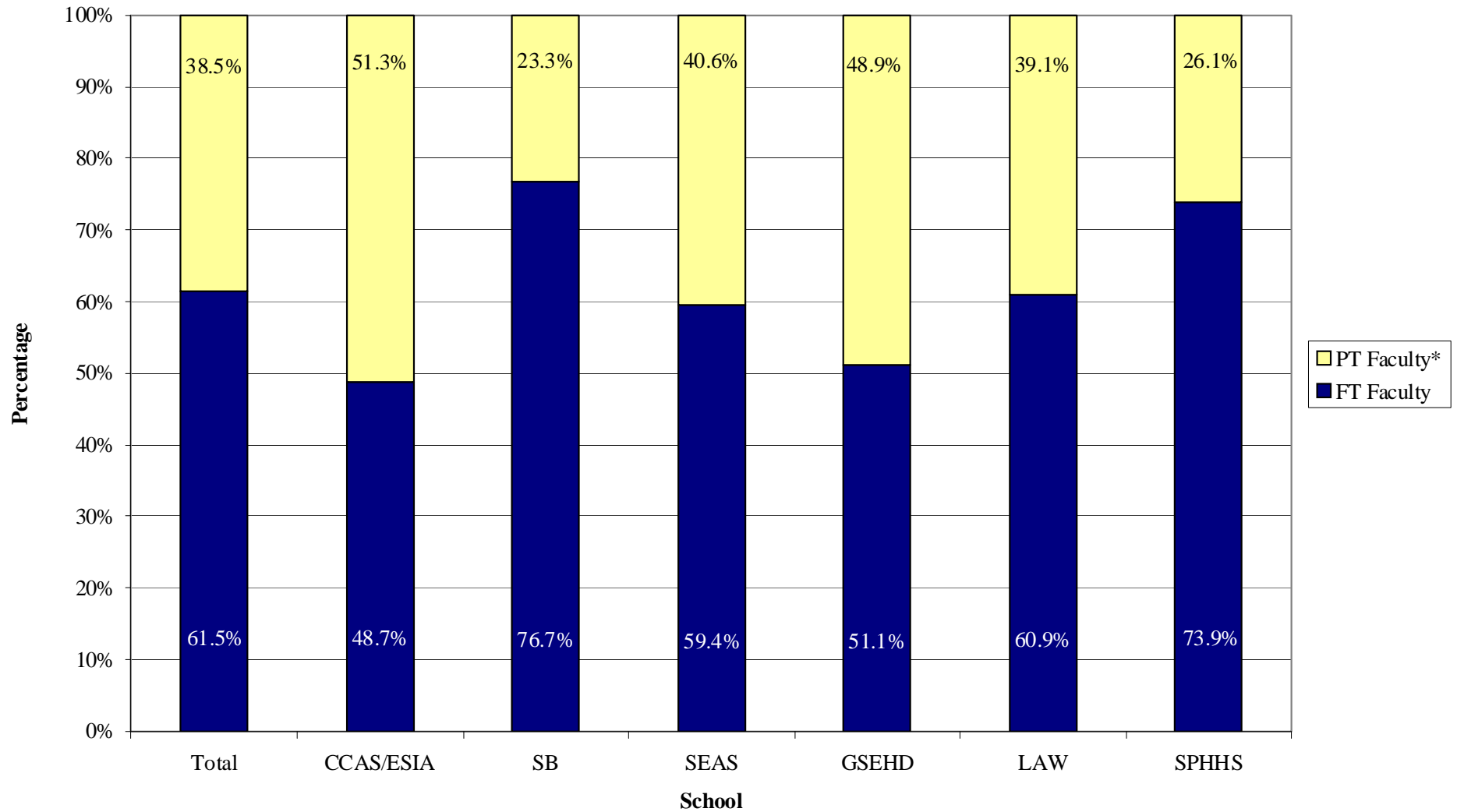
*Includes graduate teaching assistants and visiting faculty

Percentage of On-Campus Undergraduate Course Sections Taught by Full- and Part-Time* Faculty: Fall 2011



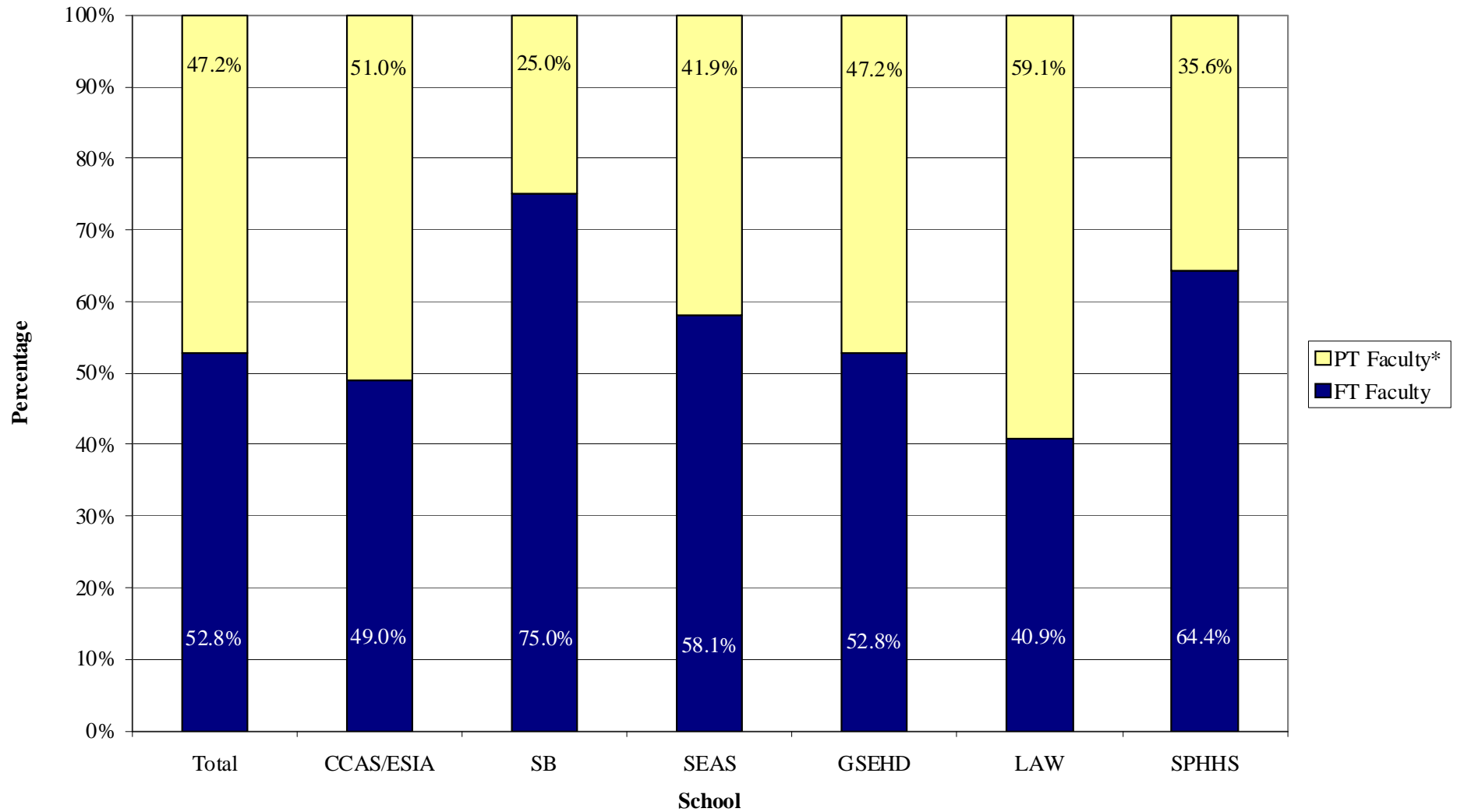
*Includes graduate teaching assistants and visiting faculty

Percentage of Students Enrolled in On-Campus Graduate Courses Taught by Full- and Part-Time* Faculty: Fall 2011

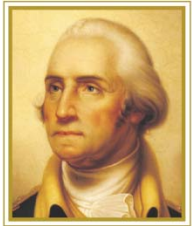


*Includes graduate teaching assistants and visiting faculty

Percentage of On-Campus Graduate Course Sections Taught by Full- and Part-Time* Faculty: Fall 2011



*Includes graduate teaching assistants and visiting faculty

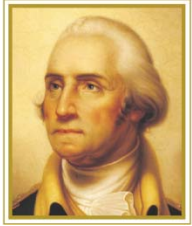


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Student-Faculty Ratio*

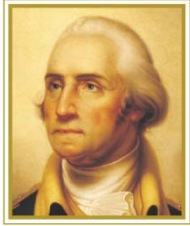
| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
|-------|------|------|------|------|------|------|------|------|------|
| Ratio | 13.6 | 13.6 | 13.5 | 13.6 | 13.4 | 13.5 | 13.0 | 13.0 | 13.0 |

*Excludes schools that have only post-baccalaureate students or a very small number of undergraduate students (e.g., GSEHD, Law, SMHS, SON, SPHHS)



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Comparison of AAUP and Market Basket Salaries

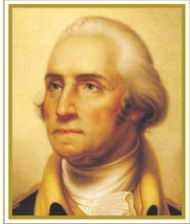


Comparison of GW Faculty Salary Averages with AAUP 60th Percentile Averages: AY 2010-11

| School | Professors | | | Associate Professors | | | Assistant Professors | | |
|-------------------------------|------------------|------------------|-----------------|----------------------|-----------------|-----------------|----------------------|-----------------|----------------|
| | 2010-11 | AAUP 60% | Difference | 2010-11 | AAUP 60% | Difference | 2010-11 | AAUP 60% | Difference |
| CCAS | \$124,498 | \$121,490 | \$3,008 | \$86,571 | \$86,047 | \$524 | \$71,463 | \$73,664 | (\$2,201) |
| ESIA | \$143,766 | \$121,490 | \$22,276 | \$93,304 | \$86,047 | \$7,257 | \$77,785 | \$73,664 | \$4,121 |
| SB | \$140,566 | \$121,490 | \$19,076 | \$125,940 | \$86,047 | \$39,893 | \$126,882 | \$73,664 | \$53,218 |
| SEAS | \$144,925 | \$121,490 | \$23,435 | \$110,153 | \$86,047 | \$24,106 | \$93,812 | \$73,664 | \$20,148 |
| GSEHD | \$126,352 | \$121,490 | \$4,862 | \$84,769 | \$86,047 | (\$1,278) | \$66,569 | \$73,664 | (\$7,095) |
| Law* | \$217,373 | \$121,490 | \$95,883 | \$161,770 | \$86,047 | \$75,723 | N/A | N/A | N/A |
| CPS | \$133,871 | \$121,490 | \$12,381 | \$87,042 | \$86,047 | \$995 | \$73,632 | \$73,664 | (\$32) |
| SPHHS | \$157,248 | \$121,490 | \$35,758 | \$115,458 | \$86,047 | \$29,411 | \$90,048 | \$73,664 | \$16,384 |
| SON** | N/A | N/A | N/A | \$111,918 | \$86,047 | \$25,871 | \$77,400 | \$73,664 | \$3,736 |
| GW AAUP Salary Average | \$146,399 | \$121,490 | \$24,909 | \$100,240 | \$86,047 | \$14,193 | \$82,094 | \$73,664 | \$8,430 |

*Excludes clinical law faculty

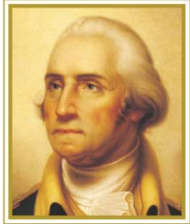
** SON data is incomplete where N<3



Comparison of GW and Market Basket Professor Salary Averages with AAUP 80th Percentile Averages*

| GW Market Basket Institution | Professors | | | | | | | | |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 |
| New York University | \$132,200 | \$134,200 | \$138,100 | \$144,000 | \$149,500 | \$162,400 | \$170,700 | \$171,700 | \$175,900 |
| Northwestern University | \$127,700 | \$131,900 | \$136,300 | \$140,800 | \$147,200 | \$153,600 | \$161,800 | \$166,300 | \$169,500 |
| Washington University | \$117,900 | \$122,000 | \$128,400 | \$135,200 | \$145,100 | \$150,800 | \$159,300 | \$160,700 | \$164,900 |
| Duke University | \$124,900 | \$128,600 | \$131,200 | \$136,400 | \$142,000 | \$152,600 | \$161,200 | \$160,800 | \$163,400 |
| Georgetown University | \$116,300 | \$119,200 | \$127,100 | \$132,500 | \$139,900 | \$148,600 | \$155,900 | \$155,500 | \$158,900 |
| Emory University | \$121,800 | \$126,500 | \$131,900 | \$137,000 | \$142,200 | \$147,200 | \$153,400 | \$154,800 | \$154,100 |
| American University | \$108,300 | \$112,200 | \$116,800 | \$123,500 | \$127,400 | \$136,100 | \$142,900 | \$146,500 | \$152,000 |
| Vanderbilt University | \$112,300 | \$117,100 | \$123,900 | \$126,600 | \$135,400 | \$140,300 | \$145,900 | \$145,100 | \$151,300 |
| University of Southern California | \$113,000 | \$118,700 | \$123,800 | \$129,000 | \$134,500 | \$140,100 | \$145,000 | \$145,800 | \$151,000 |
| George Washington University | \$107,500 | \$106,400 | \$110,300 | \$118,800 | \$123,900 | \$128,500 | \$134,700 | \$142,900 | \$146,400 |
| Boston University | N/A | N/A | N/A | \$117,000 | \$122,200 | \$127,200 | \$135,700 | \$140,600 | \$143,900 |
| University of Miami | \$98,700 | \$104,800 | \$107,000 | \$111,500 | \$118,000 | \$125,000 | \$132,800 | \$132,500 | \$137,000 |
| Tulane University | \$99,100 | \$100,200 | \$102,800 | \$109,800 | \$116,000 | \$119,800 | \$125,900 | \$128,000 | \$134,200 |
| Southern Methodist University | \$102,000 | \$105,500 | \$109,100 | \$115,800 | \$121,000 | \$124,400 | \$127,500 | \$133,400 | \$133,500 |
| Tufts University | \$100,000 | \$103,000 | \$109,400 | \$114,700 | \$118,500 | \$122,700 | \$128,000 | \$127,200 | \$130,700 |
| Mean (excludes GW) | \$106,462 | \$108,603 | \$121,985 | \$126,700 | \$132,779 | \$139,343 | \$146,143 | \$147,779 | \$151,450 |
| AAUP 80th percentile | \$113,400 | \$117,223 | \$112,168 | \$116,643 | \$121,196 | \$127,492 | \$132,969 | \$134,671 | \$137,637 |

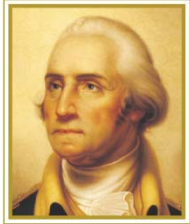
* Sorted by 2010-11 numbers



Comparison of GW and Market Basket Associate Professor Salary Averages with AAUP 80th Percentile Averages*

| GW Market Basket Institution | Associate Professors | | | | | | | | |
|-------------------------------------|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 |
| Northwestern University | \$83,900 | \$86,900 | \$90,700 | \$93,700 | \$97,500 | \$100,500 | \$105,300 | \$106,900 | \$108,300 |
| Georgetown University | \$76,200 | \$79,200 | \$82,800 | \$86,000 | \$89,100 | \$95,400 | \$101,000 | \$100,700 | \$104,100 |
| Duke University | \$84,100 | \$85,400 | \$89,500 | \$91,300 | \$96,800 | \$102,500 | \$107,300 | \$102,600 | \$103,900 |
| New York University | \$82,600 | \$82,700 | \$85,400 | \$88,300 | \$91,200 | \$102,600 | \$103,700 | \$101,500 | \$103,800 |
| University of Southern California | \$77,900 | \$81,500 | \$84,600 | \$88,500 | \$92,000 | \$93,600 | \$95,800 | \$98,600 | \$103,300 |
| American University | \$74,800 | \$78,600 | \$80,000 | \$81,200 | \$84,900 | \$88,900 | \$92,600 | \$96,400 | \$100,600 |
| George Washington University | \$76,400 | \$76,400 | \$80,700 | \$84,300 | \$89,400 | \$92,600 | \$97,000 | \$98,600 | \$100,200 |
| Emory University | \$79,400 | \$81,100 | \$84,300 | \$86,200 | \$90,100 | \$93,400 | \$100,500 | \$99,400 | \$99,900 |
| Boston University | N/A | N/A | N/A | \$78,600 | \$81,700 | \$86,000 | \$91,200 | \$95,500 | \$99,800 |
| Washington University | \$78,700 | \$81,000 | \$85,100 | \$90,500 | \$93,300 | \$96,400 | \$96,500 | \$97,100 | \$99,800 |
| Vanderbilt University | \$74,200 | \$76,200 | \$79,000 | \$81,900 | \$86,300 | \$91,000 | \$93,500 | \$93,100 | \$96,200 |
| Tufts University | \$76,000 | \$77,300 | \$82,500 | \$85,300 | \$87,900 | \$90,200 | \$95,300 | \$95,300 | \$96,000 |
| Southern Methodist University | \$68,900 | \$70,200 | \$72,600 | \$78,000 | \$80,500 | \$84,100 | \$88,800 | \$89,900 | \$91,700 |
| University of Miami | \$66,300 | \$70,000 | \$72,200 | \$75,200 | \$79,000 | \$83,000 | \$86,200 | \$86,900 | \$90,000 |
| Tulane University | \$71,600 | \$69,700 | \$73,500 | \$77,000 | \$78,800 | \$82,400 | \$83,400 | \$84,000 | \$85,300 |
| Mean (excludes GW) | \$76,508 | \$78,446 | \$81,708 | \$84,407 | \$87,793 | \$92,143 | \$95,793 | \$96,279 | \$98,764 |
| AAUP 80th percentile | \$74,636 | \$76,798 | \$79,139 | \$82,173 | \$85,878 | \$89,692 | \$93,074 | \$94,414 | \$96,232 |

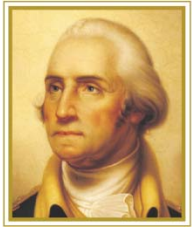
* Sorted by 2010-11 numbers



Comparison of GW and Market Basket Assistant Professor Salary Averages with AAUP 80th Percentile Averages*

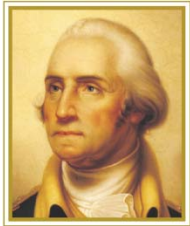
| GW Market Basket Institution | Assistant Professors | | | | | | | | |
|-------------------------------------|----------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 |
| Northwestern University | \$73,400 | \$76,800 | \$79,300 | \$81,200 | \$83,500 | \$87,900 | \$93,500 | \$95,300 | \$96,800 |
| New York University | \$73,100 | \$74,800 | \$73,700 | \$75,900 | \$80,100 | \$90,300 | \$93,500 | \$92,700 | \$95,600 |
| University of Southern California | \$69,100 | \$70,900 | \$73,700 | \$76,400 | \$81,600 | \$85,000 | \$86,700 | \$89,600 | \$91,500 |
| Washington University | \$69,300 | \$72,100 | \$72,400 | \$73,400 | \$77,200 | \$80,000 | \$85,000 | \$85,400 | \$89,900 |
| Georgetown University | \$62,400 | \$63,900 | \$65,400 | \$71,400 | \$73,700 | \$75,600 | \$80,500 | \$83,600 | \$88,900 |
| Duke University | \$72,400 | \$74,600 | \$75,500 | \$78,800 | \$82,400 | \$87,300 | \$91,600 | \$89,800 | \$87,200 |
| Emory University | \$69,000 | \$72,300 | \$74,500 | \$76,300 | \$77,900 | \$78,900 | \$84,100 | \$83,400 | \$85,300 |
| Southern Methodist University | \$61,800 | \$64,500 | \$68,200 | \$69,200 | \$72,300 | \$78,500 | \$82,900 | \$84,400 | \$85,200 |
| Boston University | N/A | N/A | N/A | \$66,000 | \$69,800 | \$71,000 | \$76,400 | \$82,100 | \$85,100 |
| George Washington University | \$60,600 | \$60,600 | \$63,200 | \$69,300 | \$72,100 | \$75,100 | \$78,700 | \$81,000 | \$82,100 |
| Tufts University | \$59,800 | \$61,700 | \$65,800 | \$67,700 | \$70,800 | \$73,300 | \$75,800 | \$75,700 | \$78,200 |
| University of Miami | \$60,600 | \$64,300 | \$65,800 | \$67,800 | \$72,700 | \$76,600 | \$79,500 | \$79,100 | \$77,700 |
| Vanderbilt University | \$68,600 | \$64,300 | \$65,000 | \$66,000 | \$67,200 | \$69,500 | \$72,500 | \$73,100 | \$74,600 |
| American University | \$58,800 | \$58,100 | \$60,000 | \$60,900 | \$64,300 | \$67,900 | \$67,600 | \$67,200 | \$70,600 |
| Tulane University | \$60,800 | \$61,100 | \$61,300 | \$65,300 | \$63,400 | \$66,100 | \$65,200 | \$67,800 | \$69,300 |
| Mean (excludes GW) | \$66,085 | \$68,950 | \$69,277 | \$71,164 | \$74,064 | \$77,707 | \$81,057 | \$82,086 | \$83,993 |
| AAUP 80th percentile | \$62,852 | \$64,324 | \$66,817 | \$69,668 | \$71,763 | \$75,816 | \$78,886 | \$81,002 | \$81,135 |

* Sorted by 2010-11 numbers

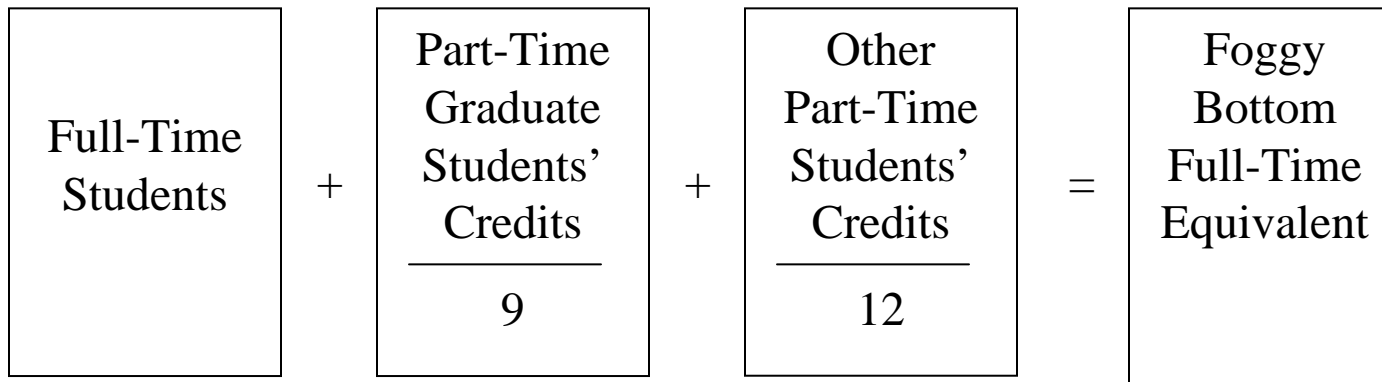


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Enrollment Caps

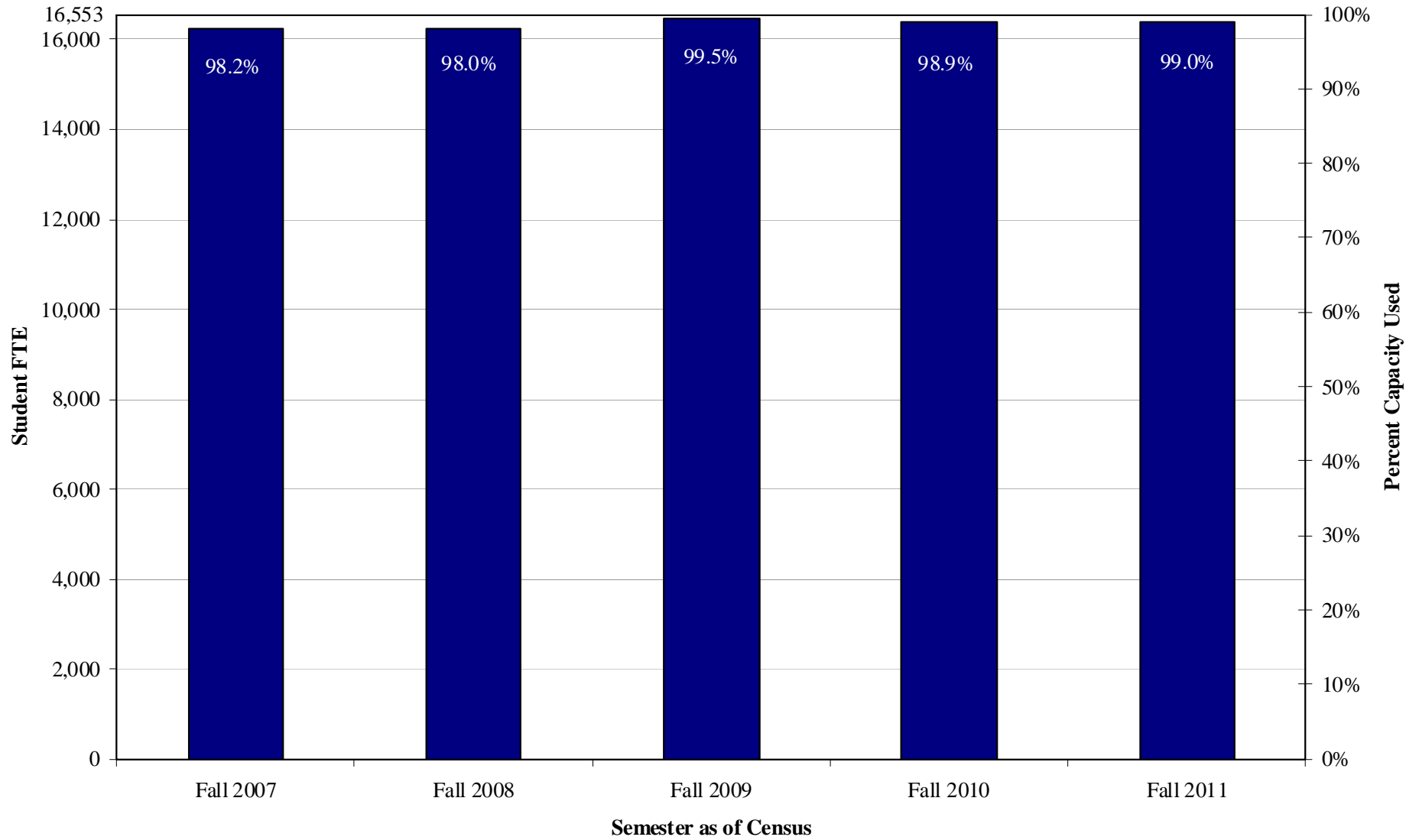


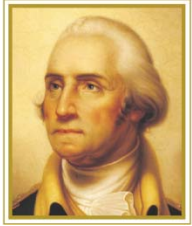
Foggy Bottom FTE Enrollment BZA Limit = 16,553 FTE



| Fall 2011 | |
|-------------------------------------|---------------|
| Foggy Bottom/Mount Vernon Total FTE | 17,852 |
| - Study Abroad | 487 |
| - Mount Vernon Residents | 588 |
| - All Courses Mount Vernon | 124 |
| - Foggy Bottom Faculty & Staff | 239 |
| - School Without Walls Students | 20 |
| Foggy Bottom Student FTE | 16,394 |
| Maximum FTE BZA Order | 16,553 |
| Utilization | 99.04% |

Foggy Bottom Student FTE Cap



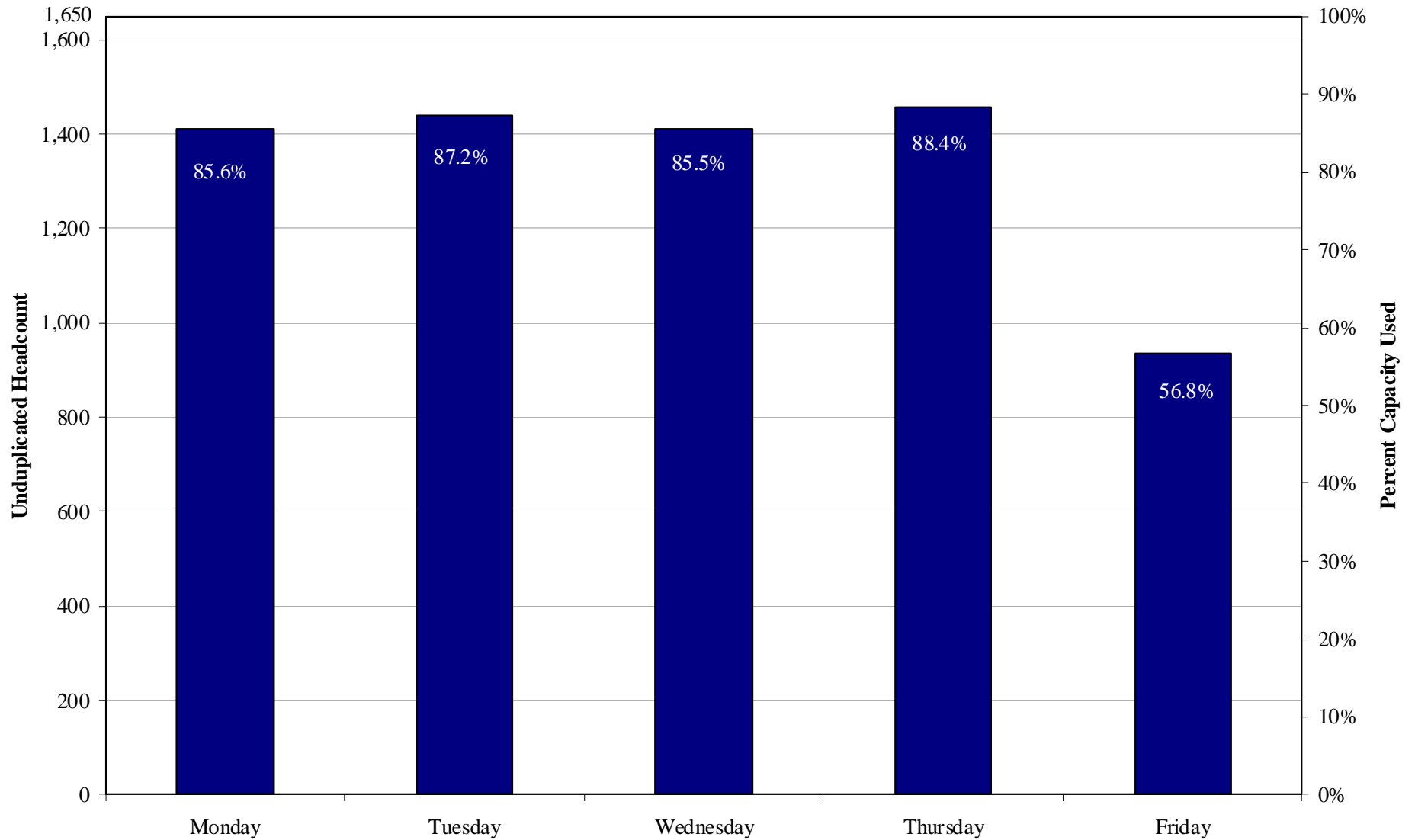


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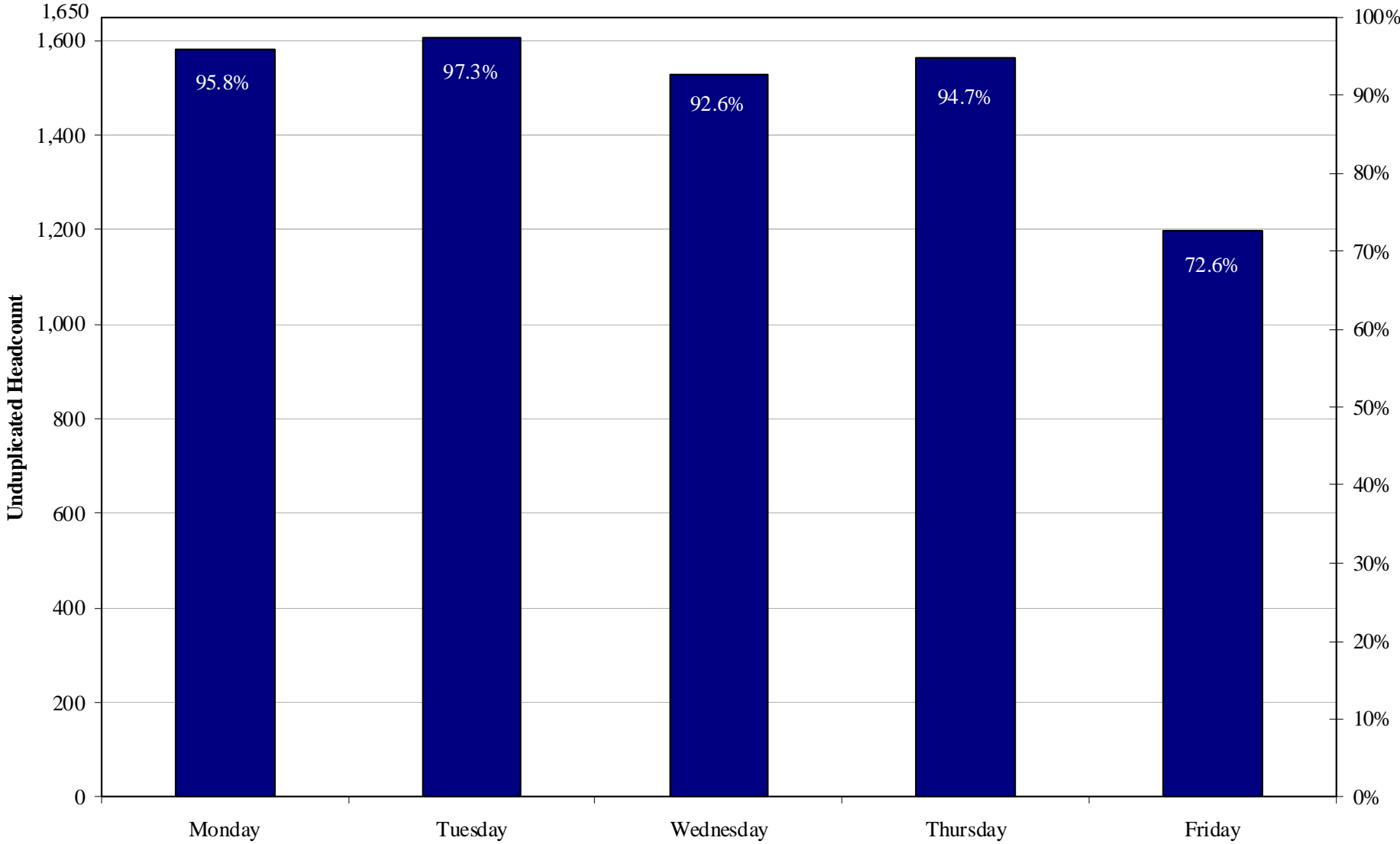
Mount Vernon Daily Headcount Campus Plan Limit = 1,650 Students Per Day

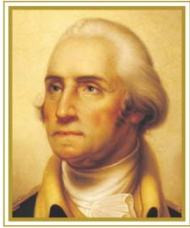
$$\begin{array}{|c|} \hline \text{Mount Vernon} \\ \text{Residents} \\ \hline \end{array} + \begin{array}{|c|} \hline \text{Non-Residents} \\ \text{In Courses} \\ \hline \end{array} = \begin{array}{|c|} \hline \text{Daily} \\ \text{Headcount} \\ \hline \end{array}$$

Mount Vernon Campus Headcount by Day - Fall 2011



Mount Vernon Campus Headcount by Day - Spring 2012

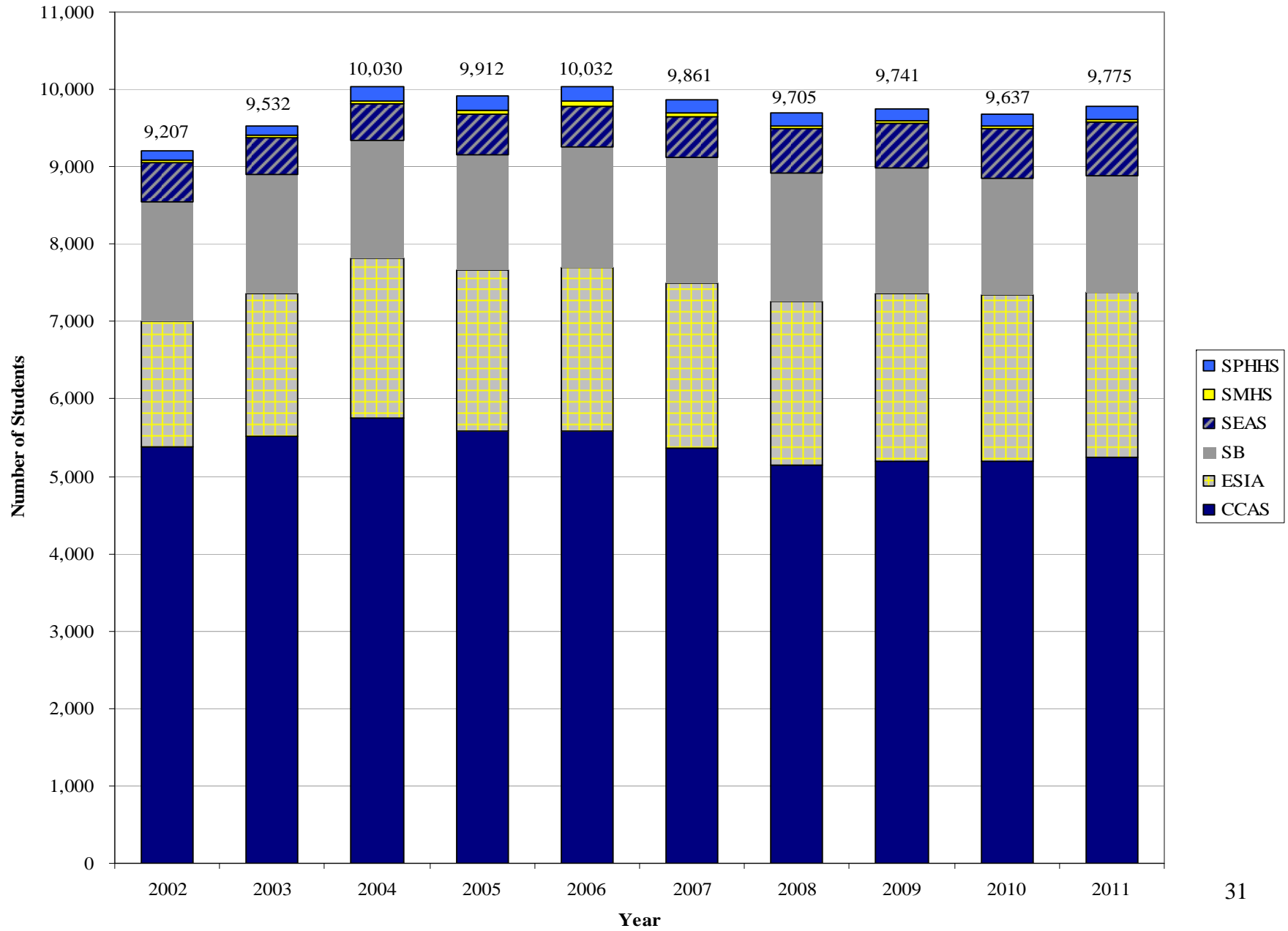




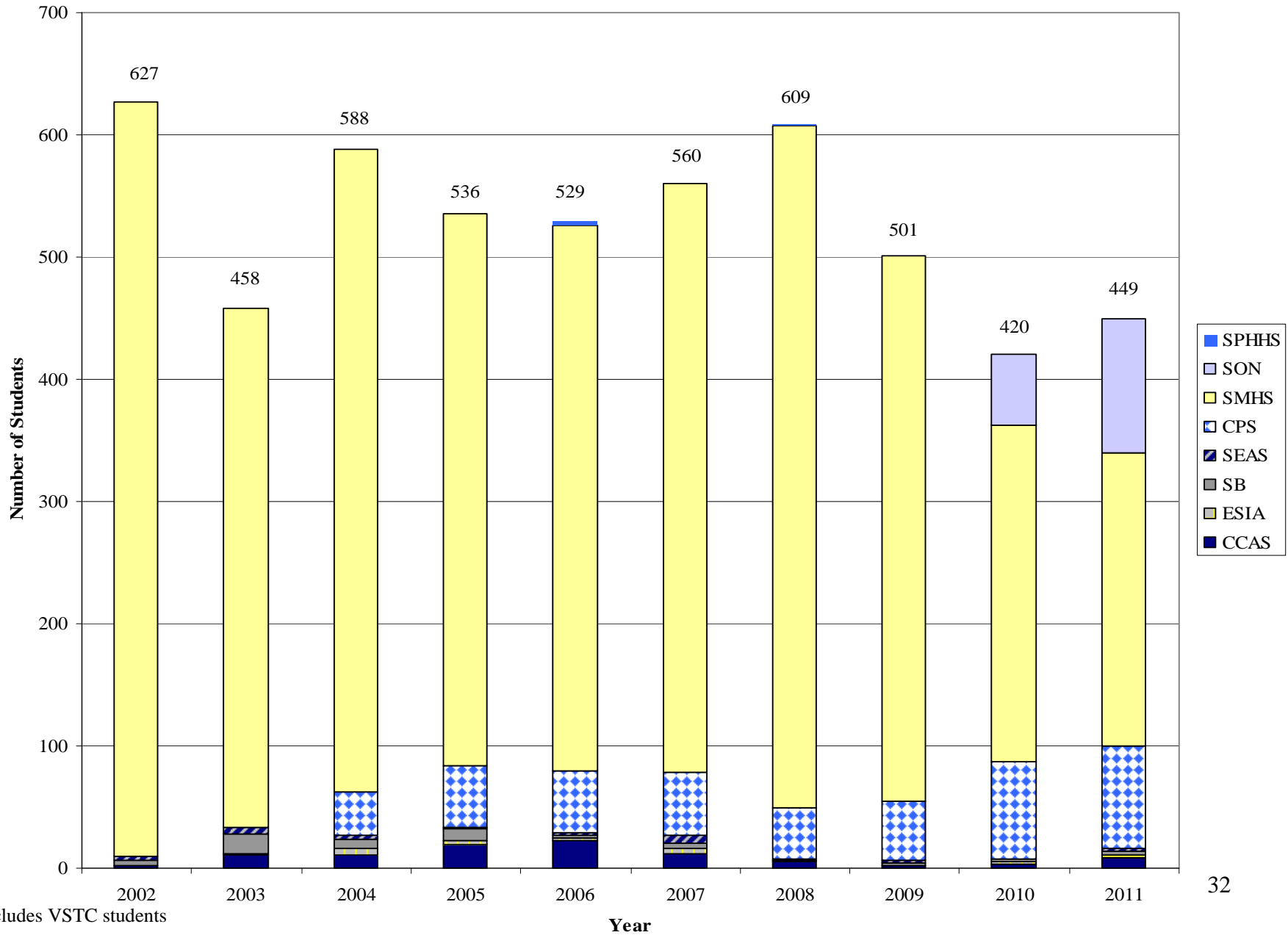
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Undergraduate Degree Programs: Enrollment Trends

Total Fall On-Campus Undergraduate Enrollment

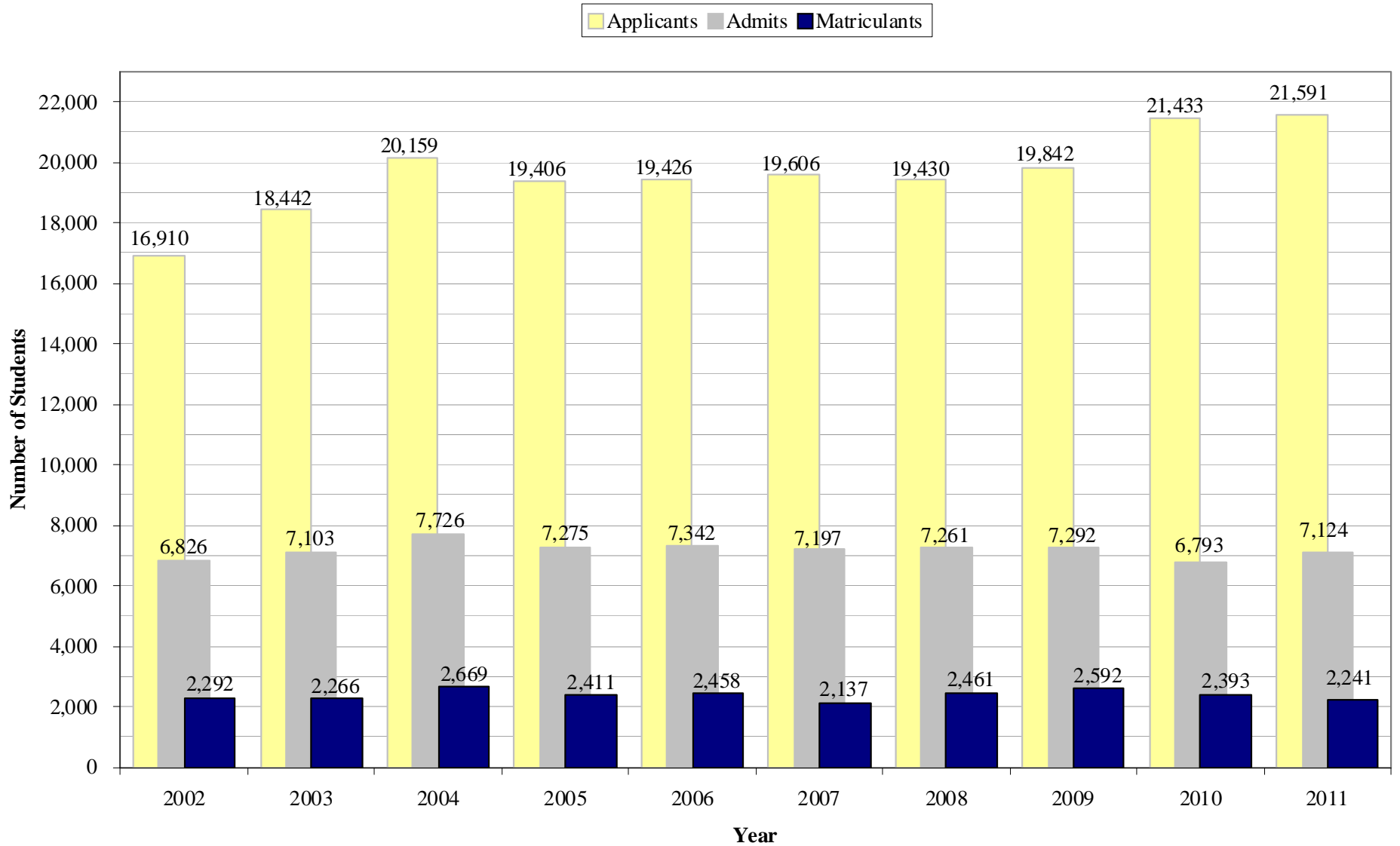


Total Fall Off-Campus* Undergraduate Enrollment



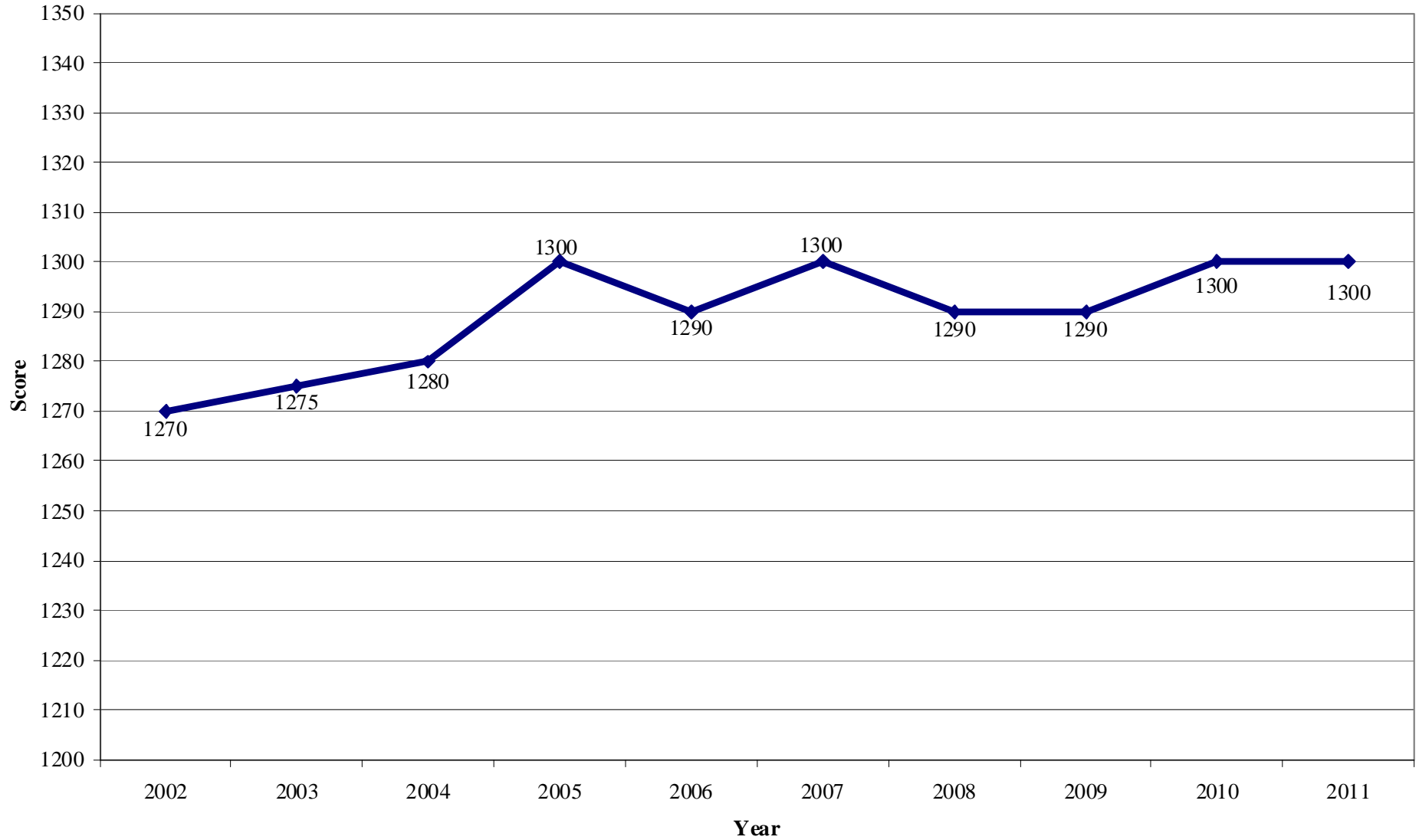
*Includes VSTC students

Numbers of and Rates for Freshmen Applicants, Admits, and Matriculants

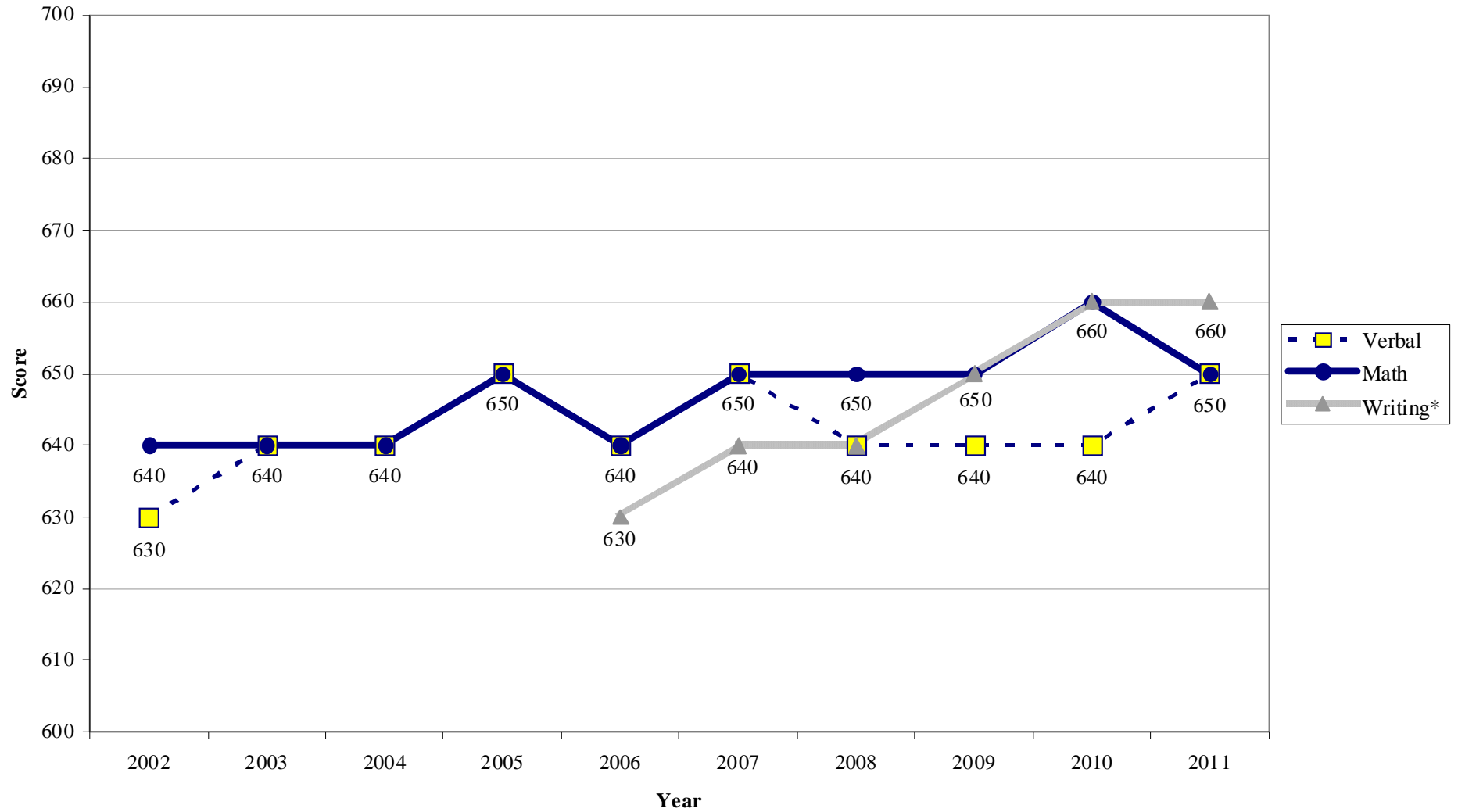


| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Acceptance Rate | 40.4% | 38.5% | 38.3% | 37.5% | 37.8% | 36.7% | 37.4% | 36.8% | 31.7% | 33.0% |
| Yield Rate | 33.6% | 31.9% | 34.5% | 33.1% | 33.5% | 29.7% | 33.9% | 35.5% | 35.2% | 31.5% |

Combined Median SAT Math and Verbal Scores of Freshmen Matriculants

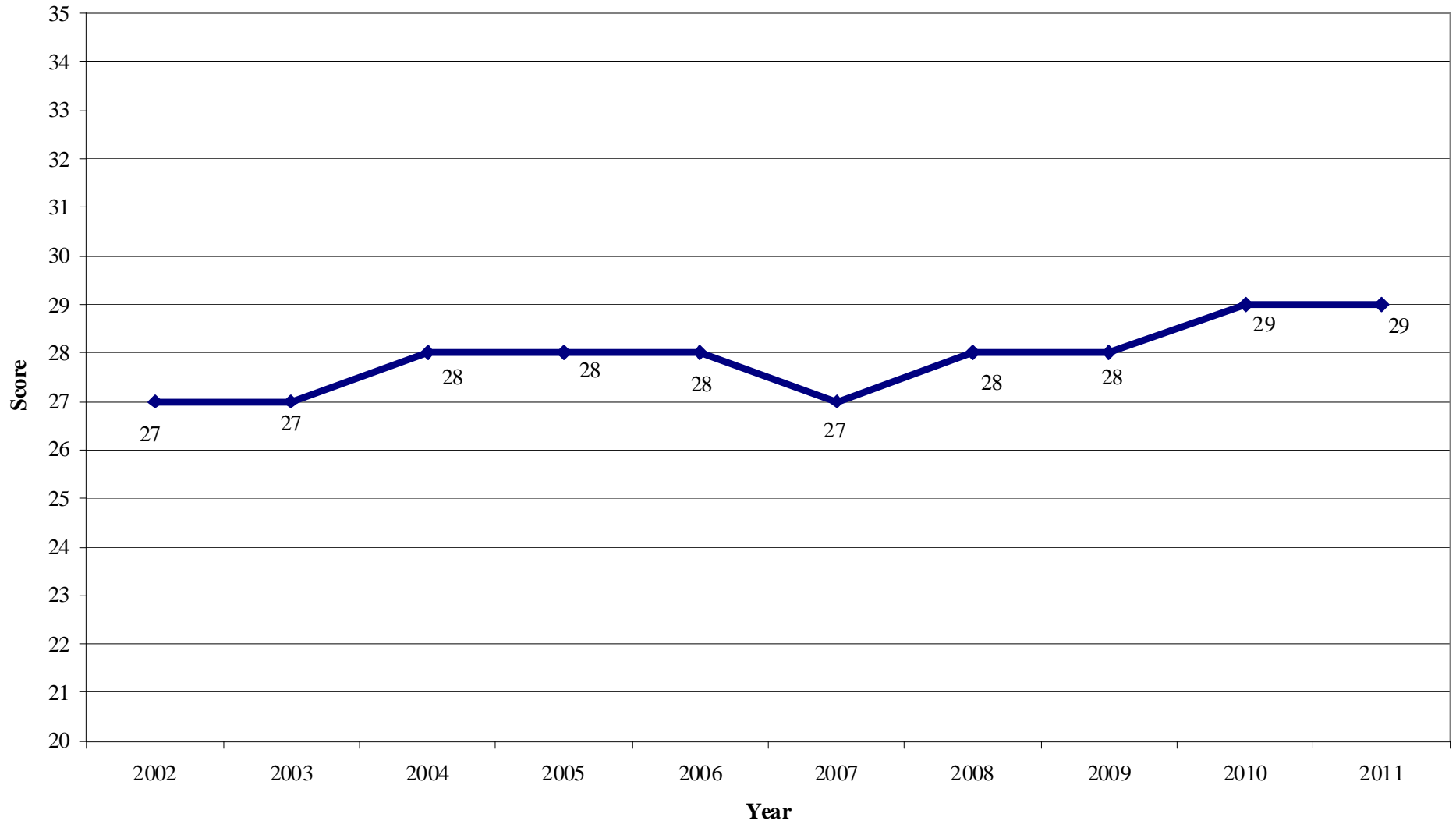


Median SAT Math, Verbal, and Writing* Scores of Freshmen Marticultants



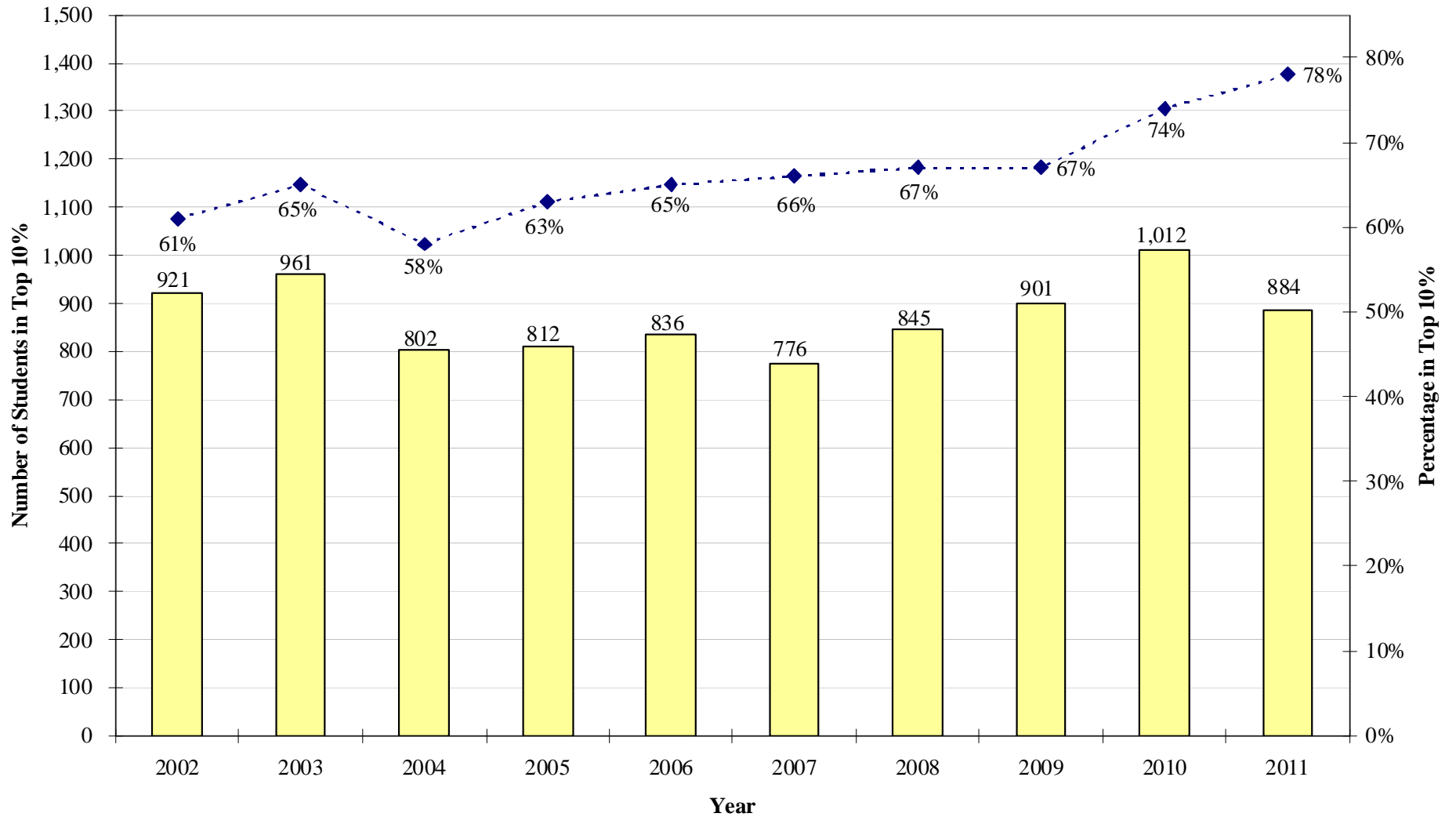
*Writing scores were not available before 2006.

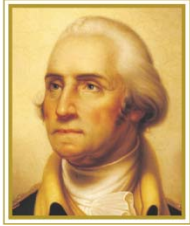
Median ACT Scores* of Freshmen Matriculants



*ACT scores range between 1 and 36. A score of 29 is equivalent to a combined SAT Math and Verbal score of 1300.

Number and Percentage of Matriculated Freshmen in Top 10% of High School Graduating Class

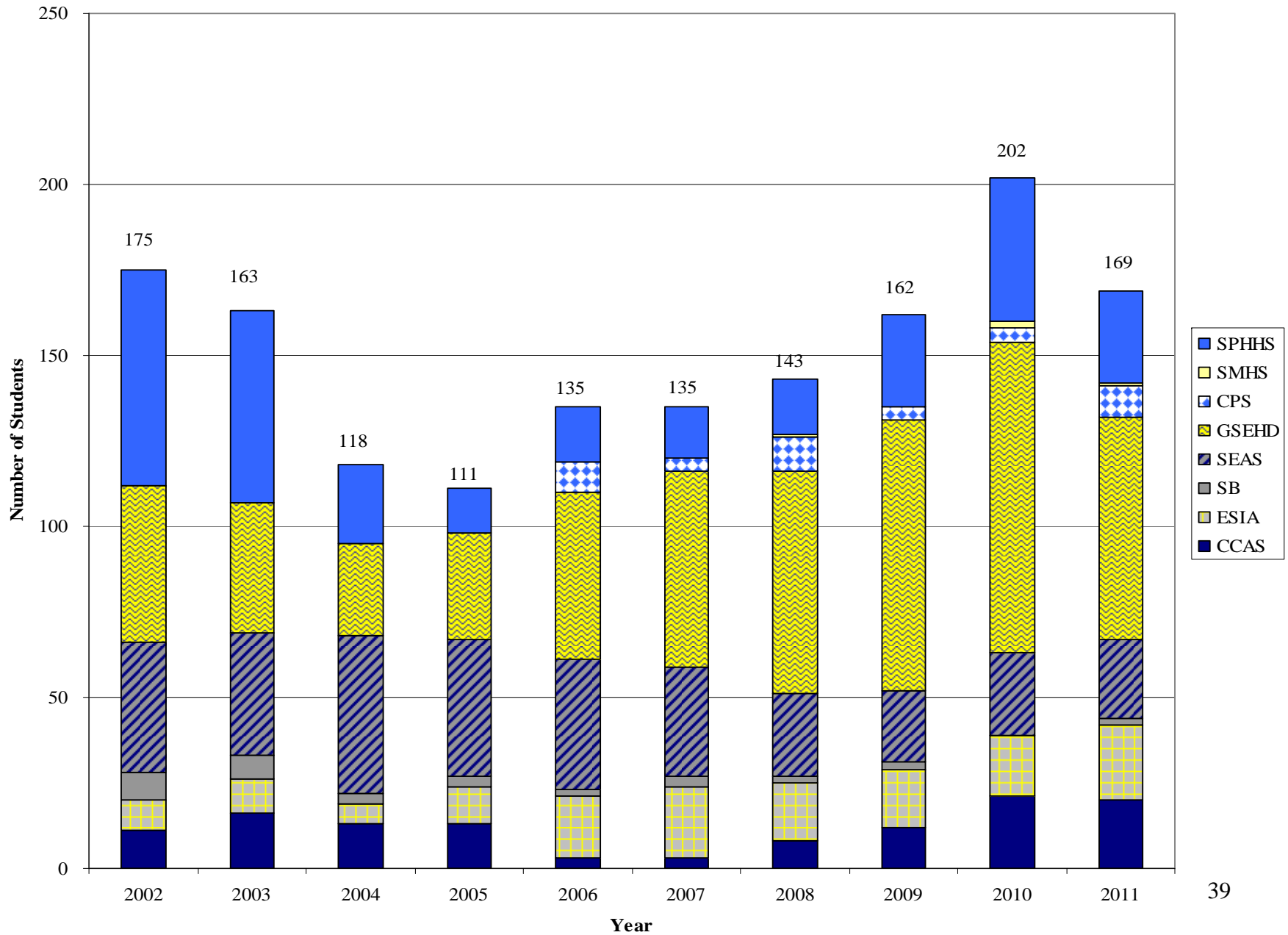




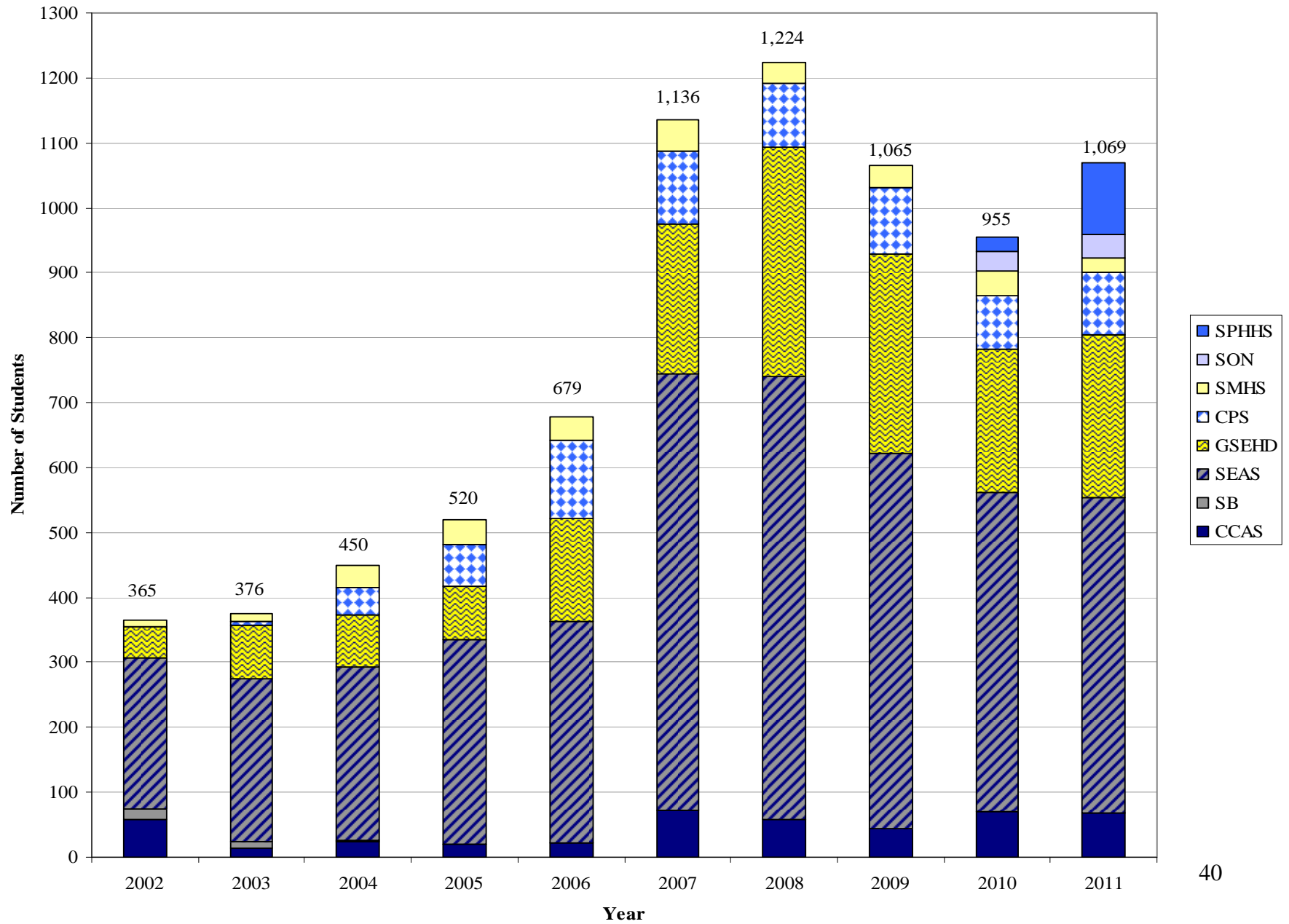
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Graduate Certificate and Master's Degree Programs: Enrollment Trends

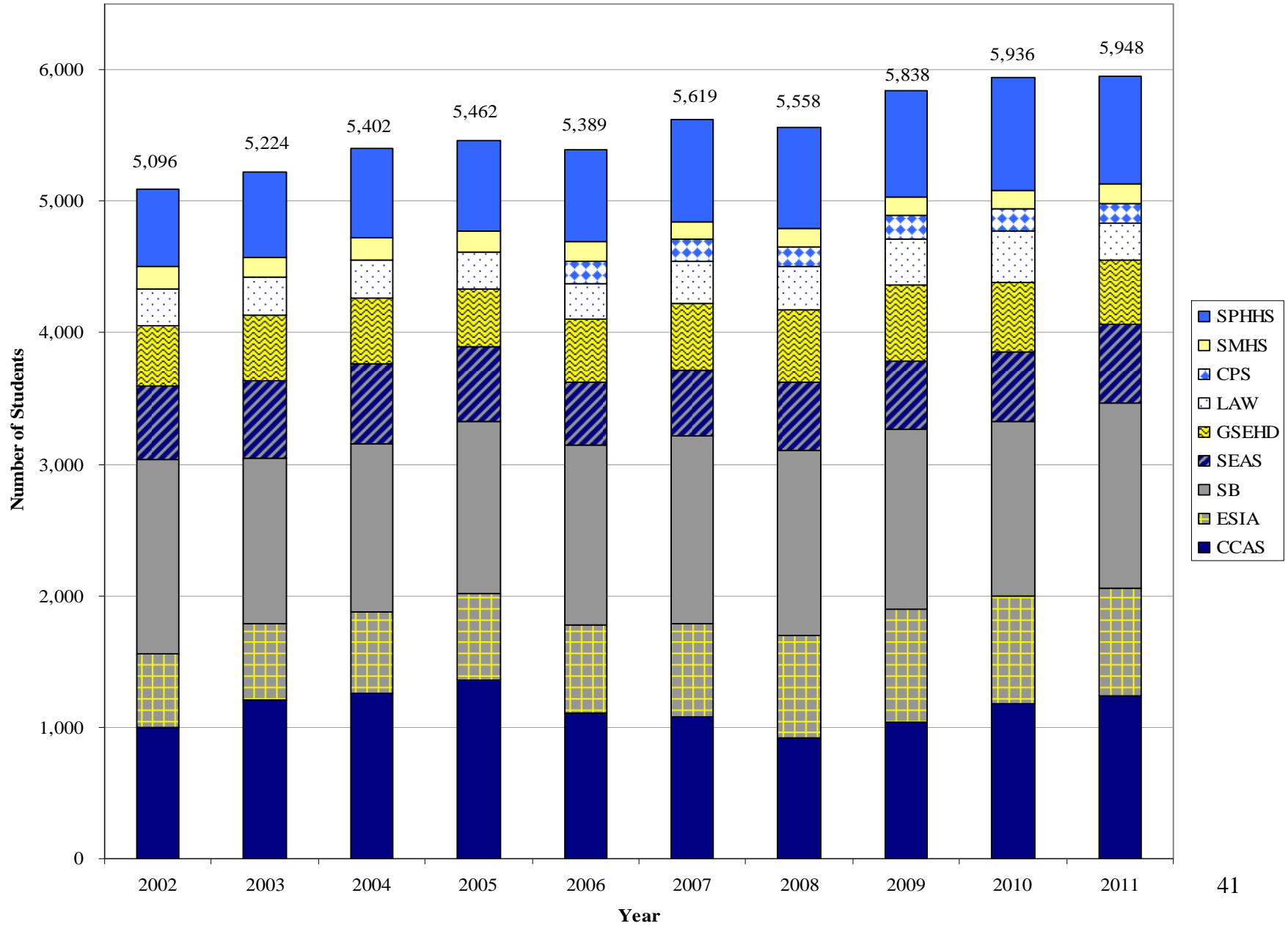
Total Fall On-Campus Graduate Certificate Enrollment



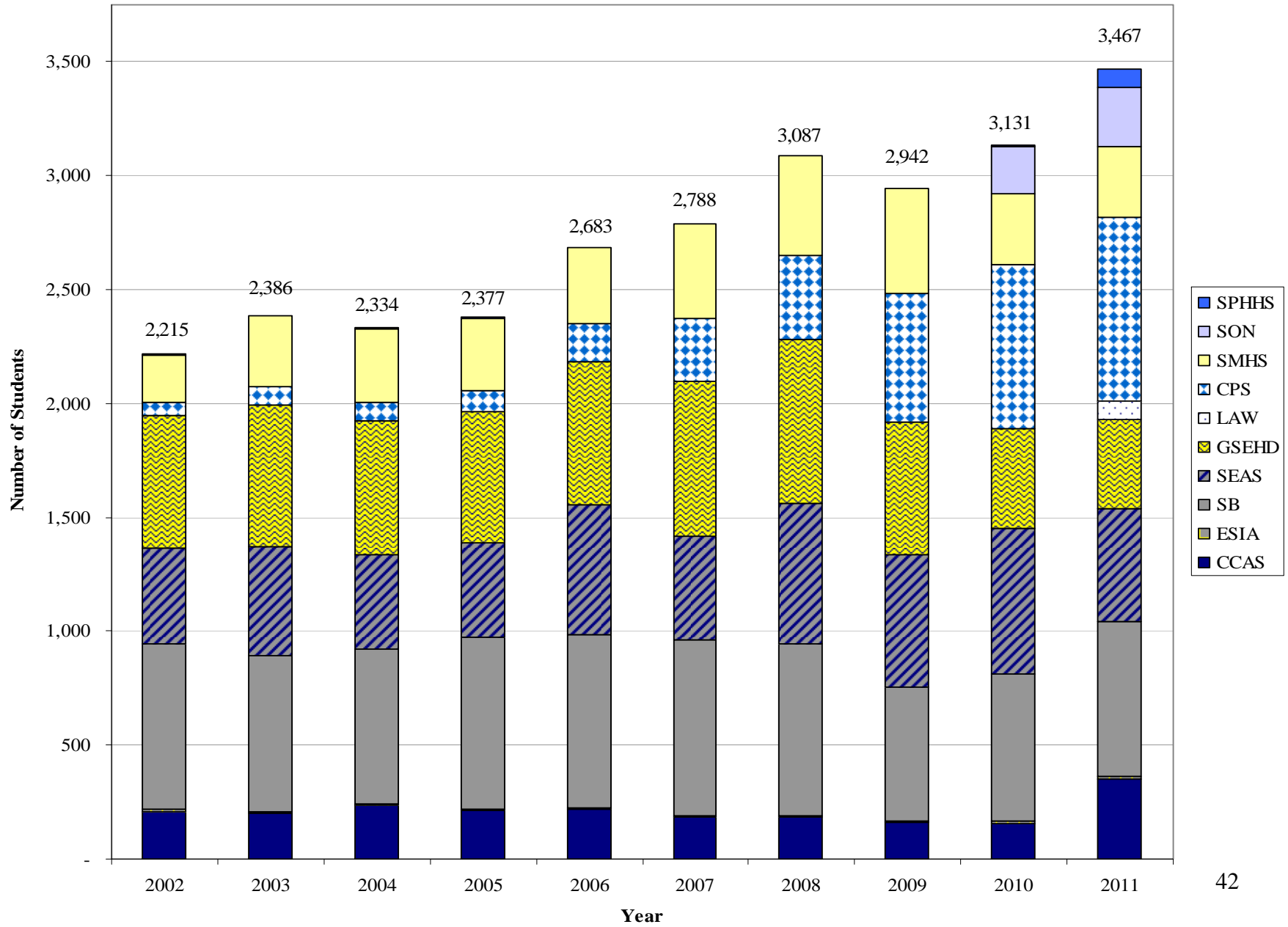
Total Fall Off-Campus Graduate Certificate Enrollment



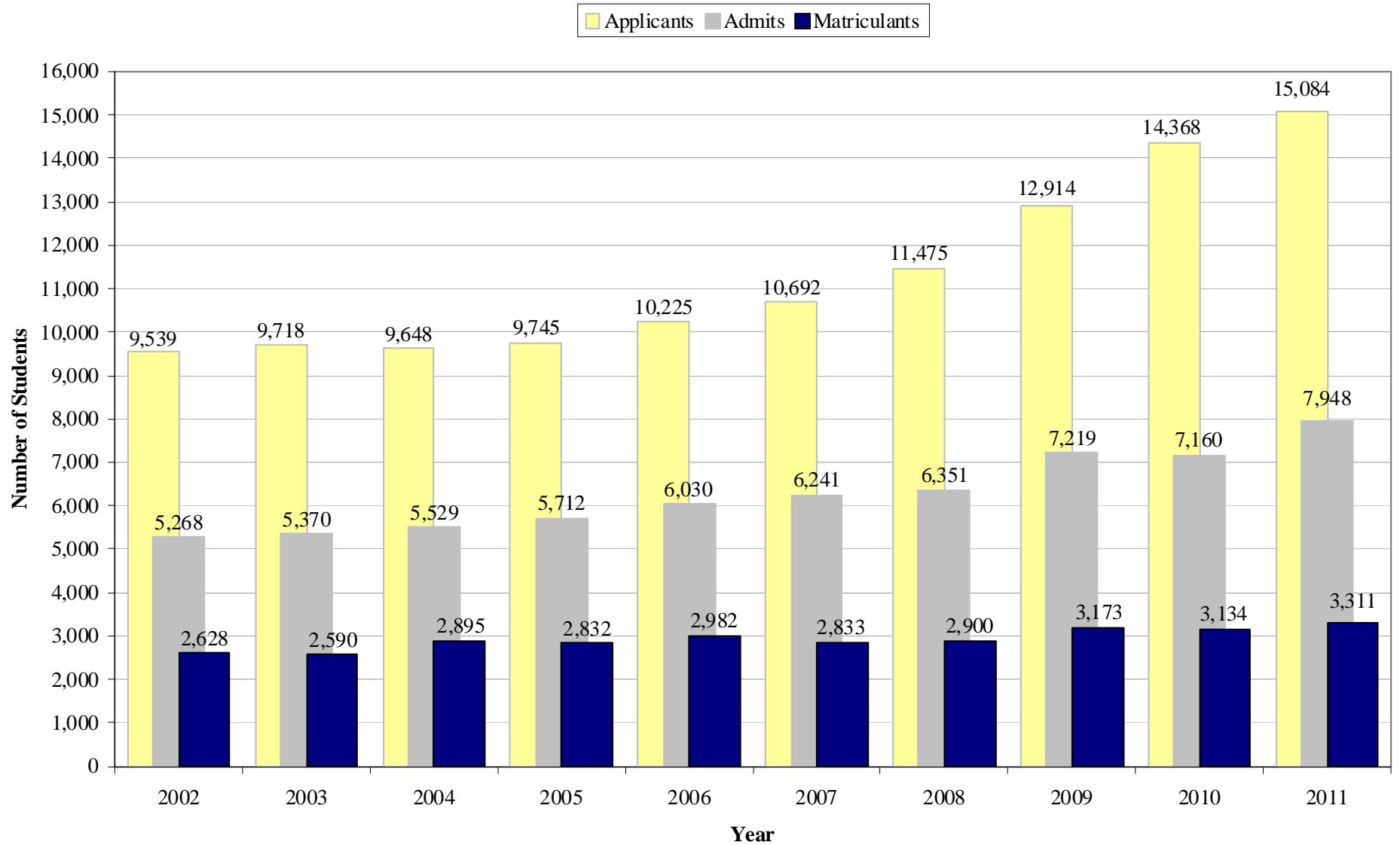
Total Fall On-Campus Master's Degree Enrollment



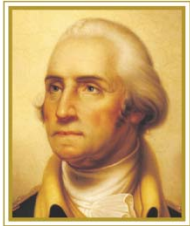
Total Fall Off-Campus Master's Degree Enrollment



Numbers of and Rates for Master's Degree Applicants, Admits, and Matriculants

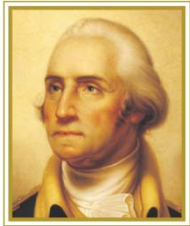


| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Acceptance Rate | 55.2% | 55.3% | 57.3% | 58.6% | 59.0% | 58.4% | 55.3% | 55.9% | 49.8% | 52.7% |
| Yield Rate | 49.9% | 48.2% | 52.4% | 49.6% | 49.5% | 45.4% | 45.7% | 44.0% | 43.8% | 41.7% |



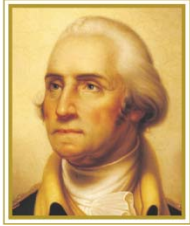
Median GRE Quantitative Scores of Matriculants in Master's Degree Programs

| School | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------|------|------|------|------|------|------|------|------|------|------|
| CCAS | 610 | 620 | 630 | 620 | 630 | 640 | 630 | 640 | 650 | 640 |
| ESIA | 660 | 680 | 680 | 660 | 680 | 680 | 680 | 670 | 680 | 660 |
| SB | 600 | 595 | 610 | 610 | 640 | 660 | 660 | 640 | 680 | 660 |
| SEAS | 730 | 740 | 720 | 730 | 720 | 725 | 710 | 730 | 730 | 760 |
| GSEHD | 550 | 570 | 580 | 575 | 550 | 600 | 600 | 590 | 580 | 570 |
| CPS | N/A | N/A | N/A | N/A | 610 | 620 | 610 | 595 | 570 | 565 |
| SMHS | 610 | 600 | 605 | 620 | 620 | 630 | 640 | 650 | 640 | 580 |
| SPHHS | 600 | 600 | 630 | 620 | 630 | 620 | 610 | 635 | 620 | 620 |



Median GRE Verbal Scores of Matriculants in Master's Degree Programs

| School | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------|------|------|------|------|------|------|------|------|------|------|
| CCAS | 530 | 530 | 540 | 540 | 535 | 550 | 550 | 560 | 550 | 550 |
| ESIA | 580 | 610 | 620 | 600 | 610 | 600 | 590 | 600 | 610 | 600 |
| SB | 480 | 520 | 500 | 480 | 505 | 490 | 490 | 450 | 510 | 530 |
| SEAS | 480 | 510 | 480 | 440 | 430 | 455 | 360 | 380 | 410 | 420 |
| GSEHD | 500 | 470 | 510 | 500 | 480 | 510 | 510 | 510 | 510 | 510 |
| CPS | N/A | N/A | N/A | N/A | 515 | 540 | 520 | 530 | 520 | 480 |
| SMHS | 490 | 480 | 490 | 510 | 470 | 530 | 510 | 515 | 510 | 510 |
| SPHHS | 505 | 520 | 530 | 510 | 500 | 520 | 490 | 510 | 520 | 510 |

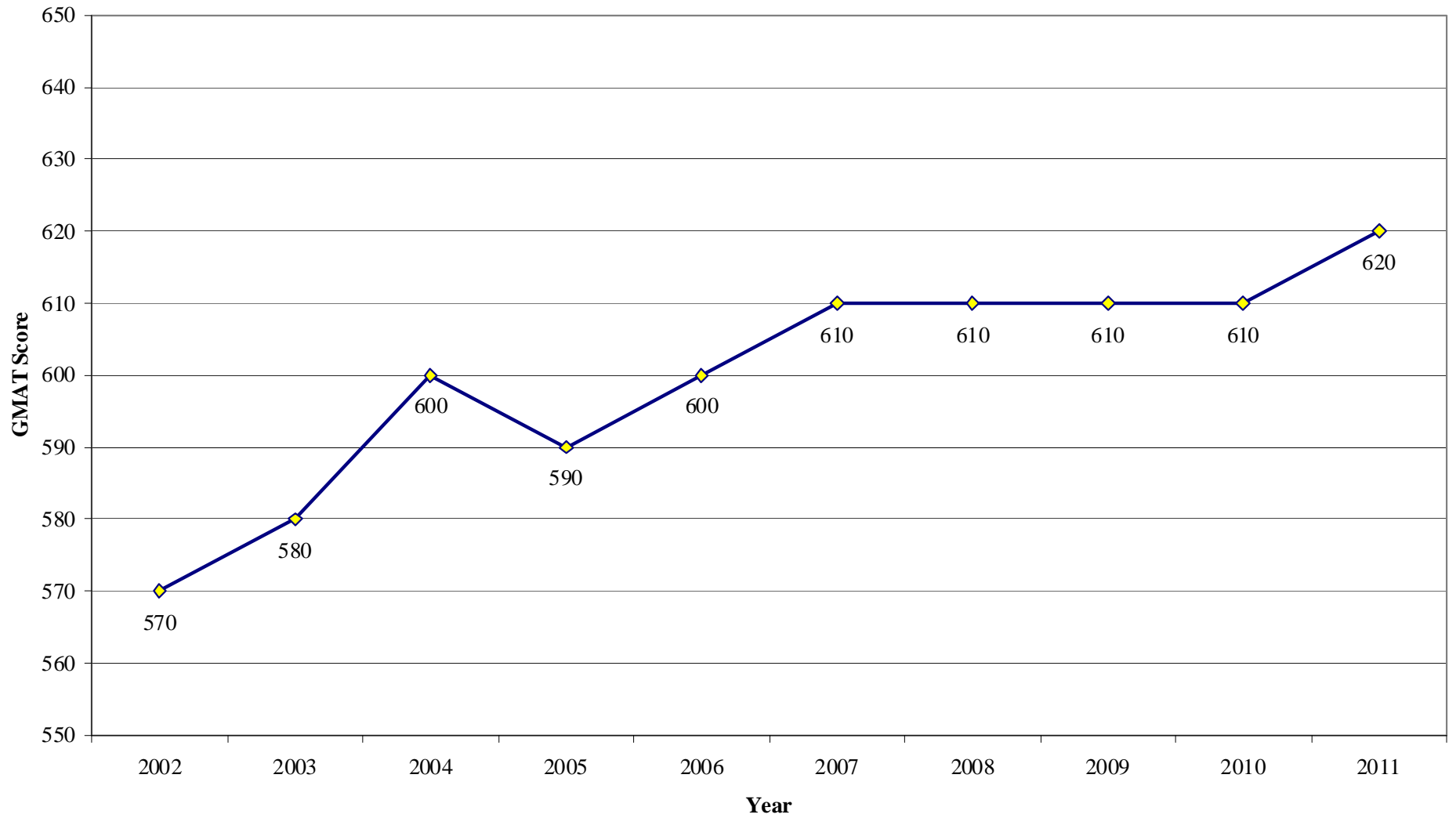


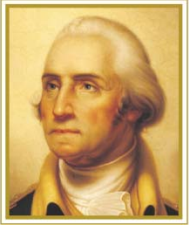
Median GRE Writing Scores* of Matriculants in Master's Degree Programs

| School | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------|------|------|------|------|------|------|------|------|------|------|
| CCAS | 4.5 | 5.0 | 5.0 | 5.0 | 5.0 | 4.5 | 4.5 | 4.5 | 4.5 | 4.0 |
| ESIA | 4.8 | 5.0 | 5.5 | 5.0 | 5.0 | 5.0 | 5.0 | 4.5 | 4.5 | 4.5 |
| SB | 4.3 | 5.0 | 4.5 | 4.5 | 4.5 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| SEAS | 4.0 | 4.0 | 4.0 | 4.0 | 3.7 | 3.5 | 3.5 | 3.5 | 3.0 | 3.0 |
| GSEHD | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.0 |
| CPS | N/A | N/A | N/A | N/A | 5.0 | 4.5 | 4.5 | 4.5 | 4.5 | 4.3 |
| SMHS | N/A | 4.0 | 4.5 | 4.0 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.0 |
| SPHHS | 5.0 | 5.0 | 4.5 | 5.0 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 |

*Scores range between 0 and 6.

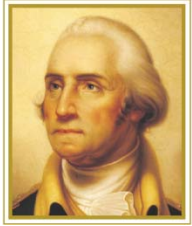
Median GMAT Scores of Matriculants Enrolled in School of Business Master's Degree Program





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Doctoral Degree Programs: Enrollment Trends



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Types of Active Doctoral Degrees

Ph.D. – Doctor of Philosophy

Ed.D. – Doctor of Education

S.J.D. – Doctor of Juridical Science

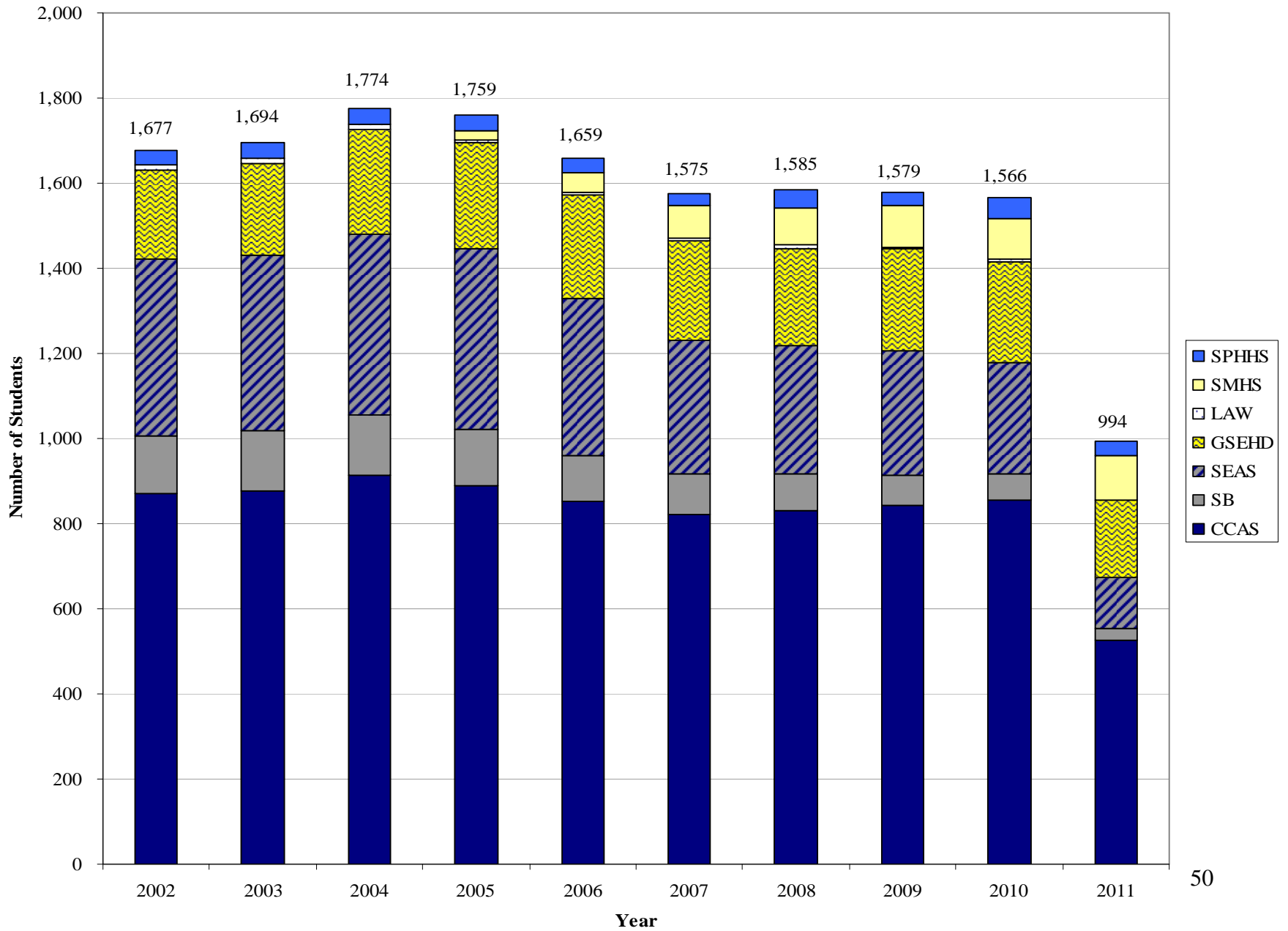
Psy.D. – Doctor of Psychology

D.P.H. – Doctor of Public Health

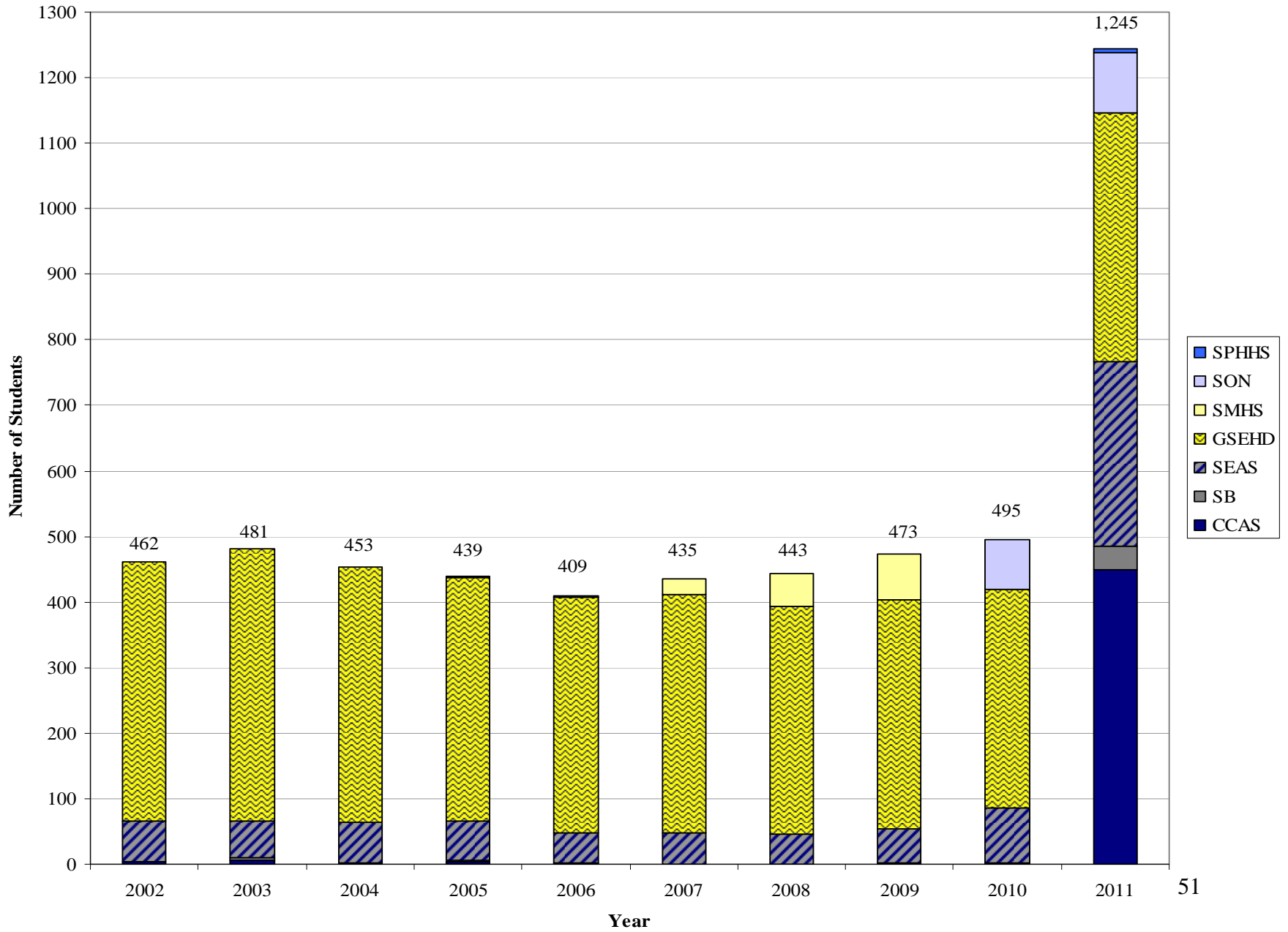
D.P.T. – Doctor of Physical Therapy

D.N.P. – Doctor of Nursing Practice

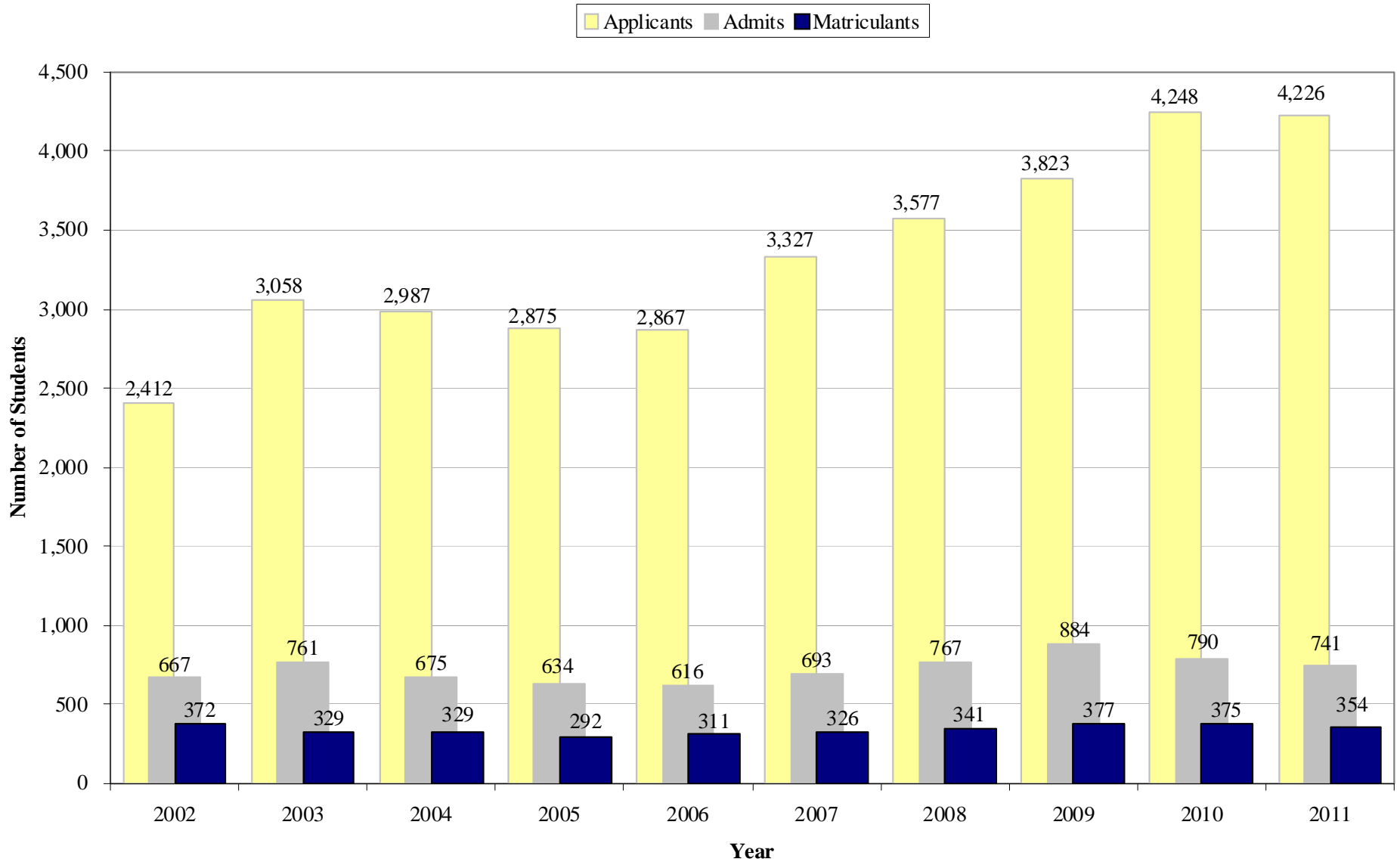
Total Fall On-Campus Doctoral Degree Enrollment



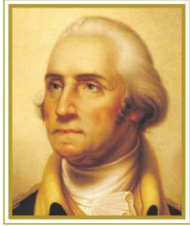
Total Fall Off-Campus Doctoral Degree Enrollment



Numbers of and Rates for Doctoral Degree Applicants, Admits, and Matriculants

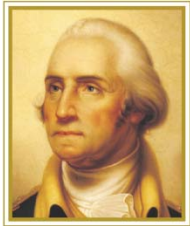


| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Acceptance Rate | 27.7% | 24.9% | 22.6% | 22.1% | 21.5% | 20.8% | 21.4% | 23.1% | 18.6% | 17.5% |
| Yield Rate | 55.8% | 43.2% | 48.7% | 46.1% | 50.5% | 47.0% | 44.5% | 42.6% | 47.5% | 47.5% |



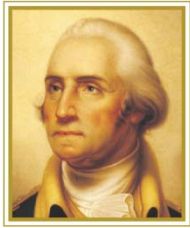
Median GRE Quantitative Scores of Matriculants in Doctoral Degree Programs

| School | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------|------|------|------|------|------|------|------|------|------|------|
| CCAS | 650 | 670 | 685 | 680 | 690 | 710 | 690 | 710 | 710 | 700 |
| SB | N/A | 790 | 690 | 740 | 760 | 745 | 790 | 790 | 790 | 770 |
| SEAS | N/A | 770 | 775 | 750 | 770 | 770 | 770 | 765 | 775 | 750 |
| GSEHD | 570 | 575 | 590 | 615 | 580 | 570 | 590 | 610 | 600 | 620 |
| SMHS | N/A | N/A | N/A | 585 | 630 | 660 | 660 | 660 | 670 | 660 |
| SPHHS | 630 | 560 | 575 | 580 | 620 | N/A | 620 | N/A | 605 | N/A |



Median GRE Verbal Scores of Matriculants in Doctoral Degree Programs

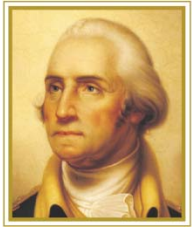
| School | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------|------|------|------|------|------|------|------|------|------|------|
| CCAS | 560 | 585 | 580 | 570 | 570 | 590 | 600 | 590 | 560 | 590 |
| SB | N/A | 620 | 610 | 540 | 490 | 500 | 615 | 655 | 620 | 510 |
| SEAS | N/A | 570 | 485 | 460 | 470 | 450 | 450 | 460 | 440 | 450 |
| GSEHD | 500 | 480 | 530 | 530 | 520 | 550 | 540 | 510 | 550 | 540 |
| SMHS | N/A | N/A | N/A | 425 | 490 | 480 | 530 | 490 | 510 | 520 |
| SPHHS | 615 | 490 | 580 | 580 | 495 | N/A | 500 | N/A | 540 | N/A |



Median GRE Writing Scores* of Matriculants in Doctoral Degree Programs

| School | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------|------|------|------|------|------|------|------|------|------|------|
| CCAS | 4.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 4.5 | 4.5 |
| SB | N/A | N/A | N/A | N/A | 4.5 | 4.7 | 4.0 | 5.2 | 4.5 | 4.3 |
| GSEHD | N/A | 4.5 | 5.0 | 5.0 | 5.0 | 5.0 | 4.5 | 5.0 | 4.5 | 5.0 |
| SMHS | N/A | N/A | N/A | 4.2 | 4.5 | 4.5 | 4.5 | 4.2 | 4.5 | 4.0 |
| SPHHS | N/A | 4.5 | 4.5 | 5.5 | 5.0 | N/A | 4.5 | N/A | 4.5 | N/A |

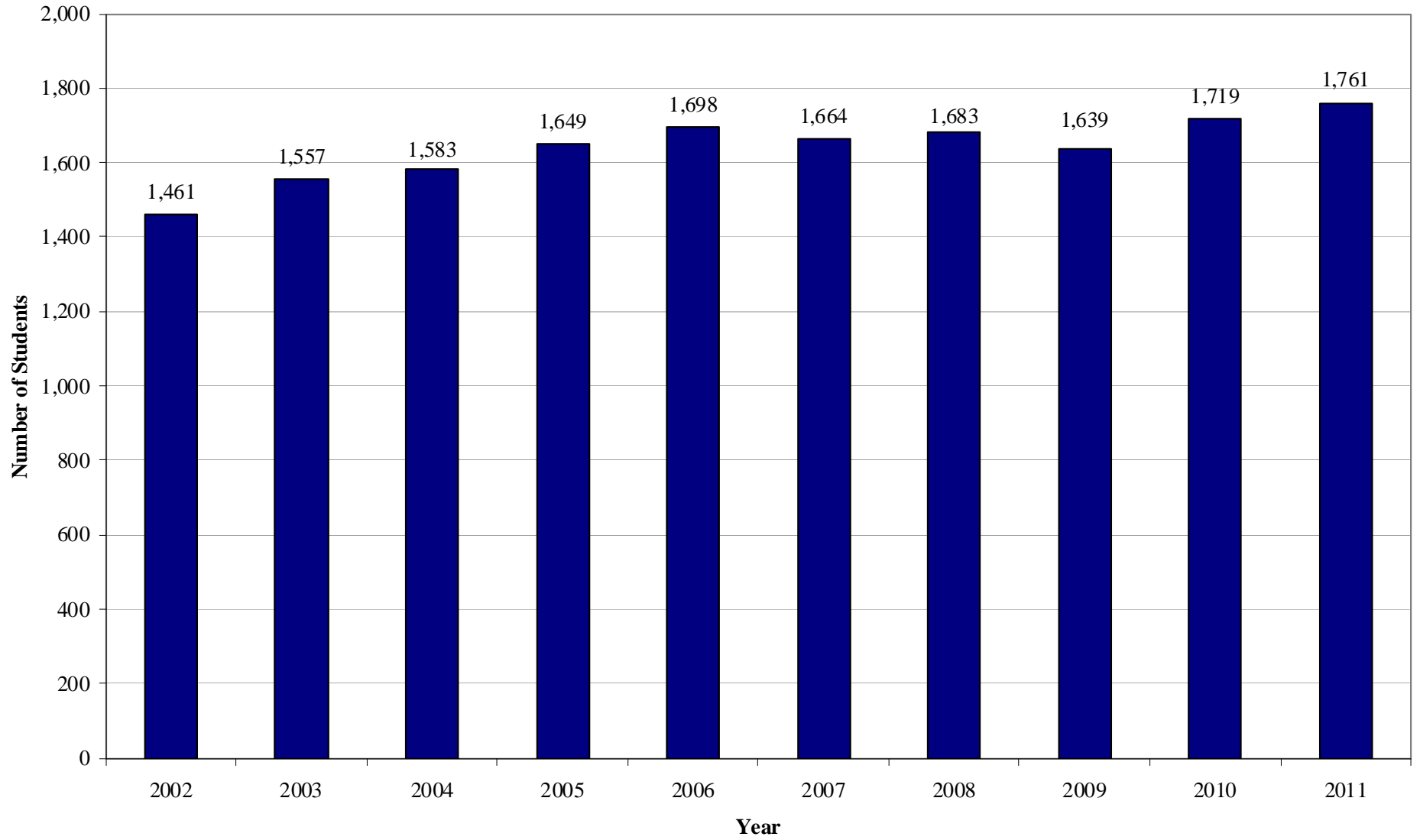
*Scores are calculated on a 0 to 6 point scale



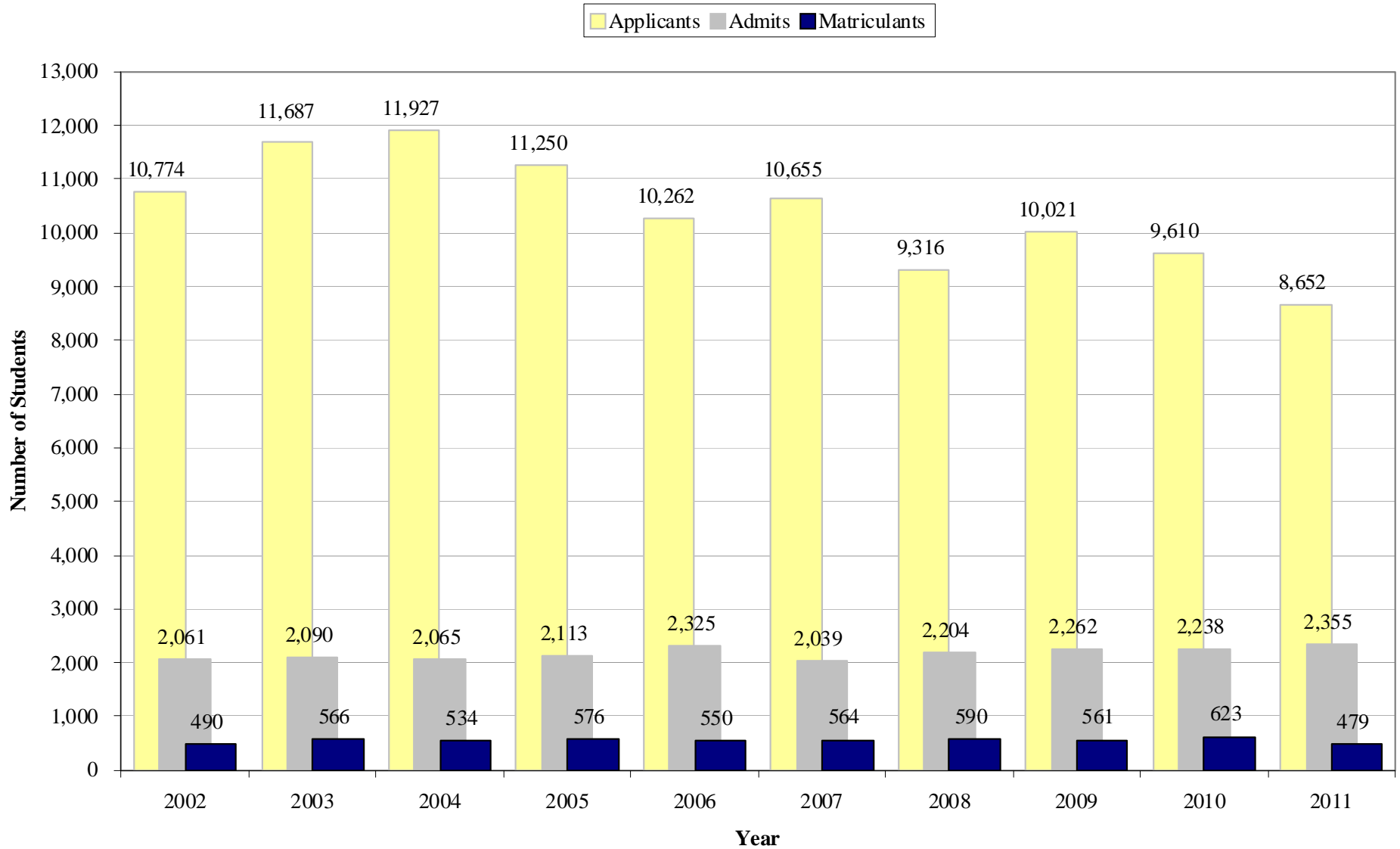
THE GEORGE
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UNIVERSITY
WASHINGTON DC

J.D. and M.D. Graduate Degree Programs: Enrollment Trends

Total Fall Enrollment for Law-J.D. Degree Program

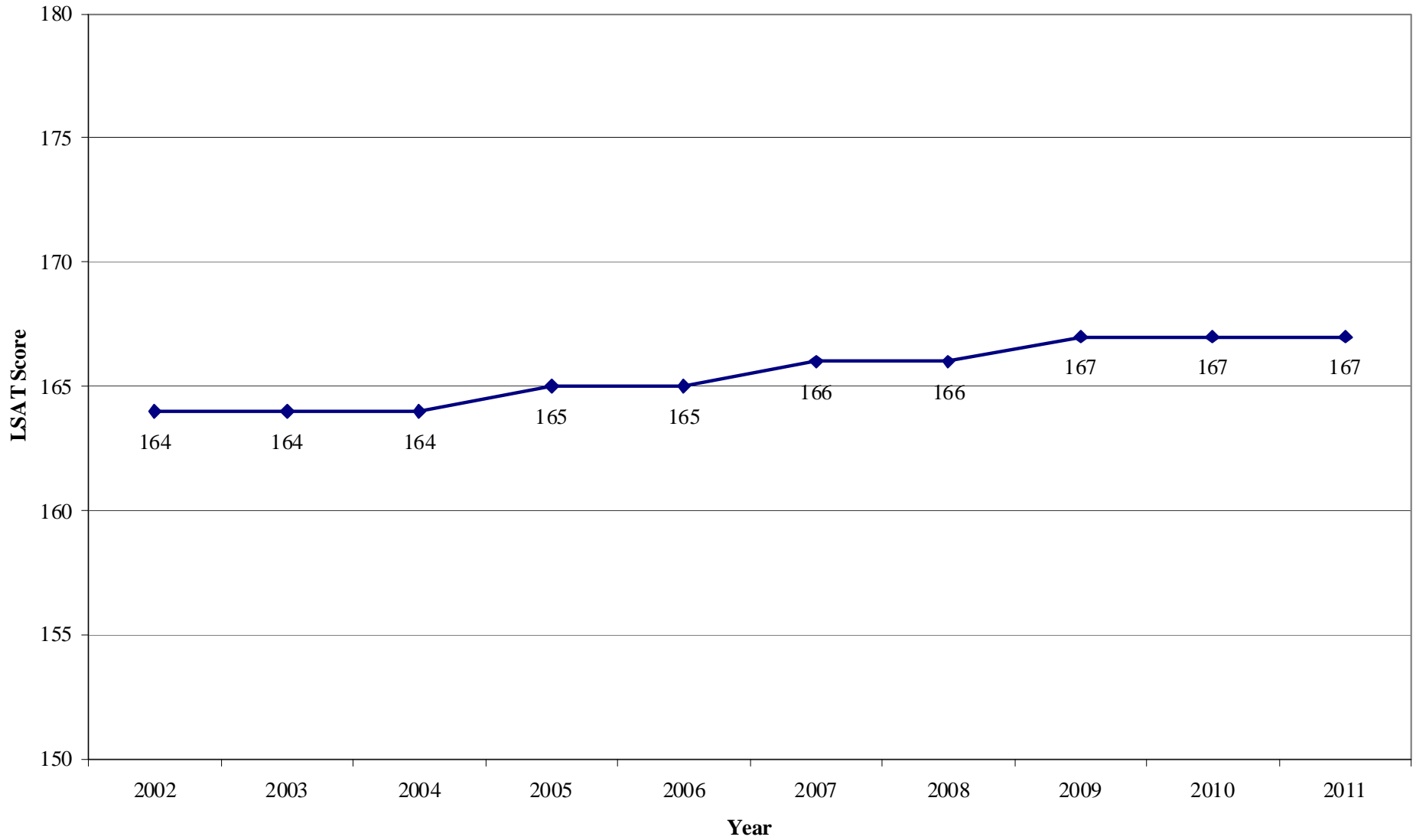


Numbers of and Rates for Law-J.D. Program Applicants, Admits, and Matriculants



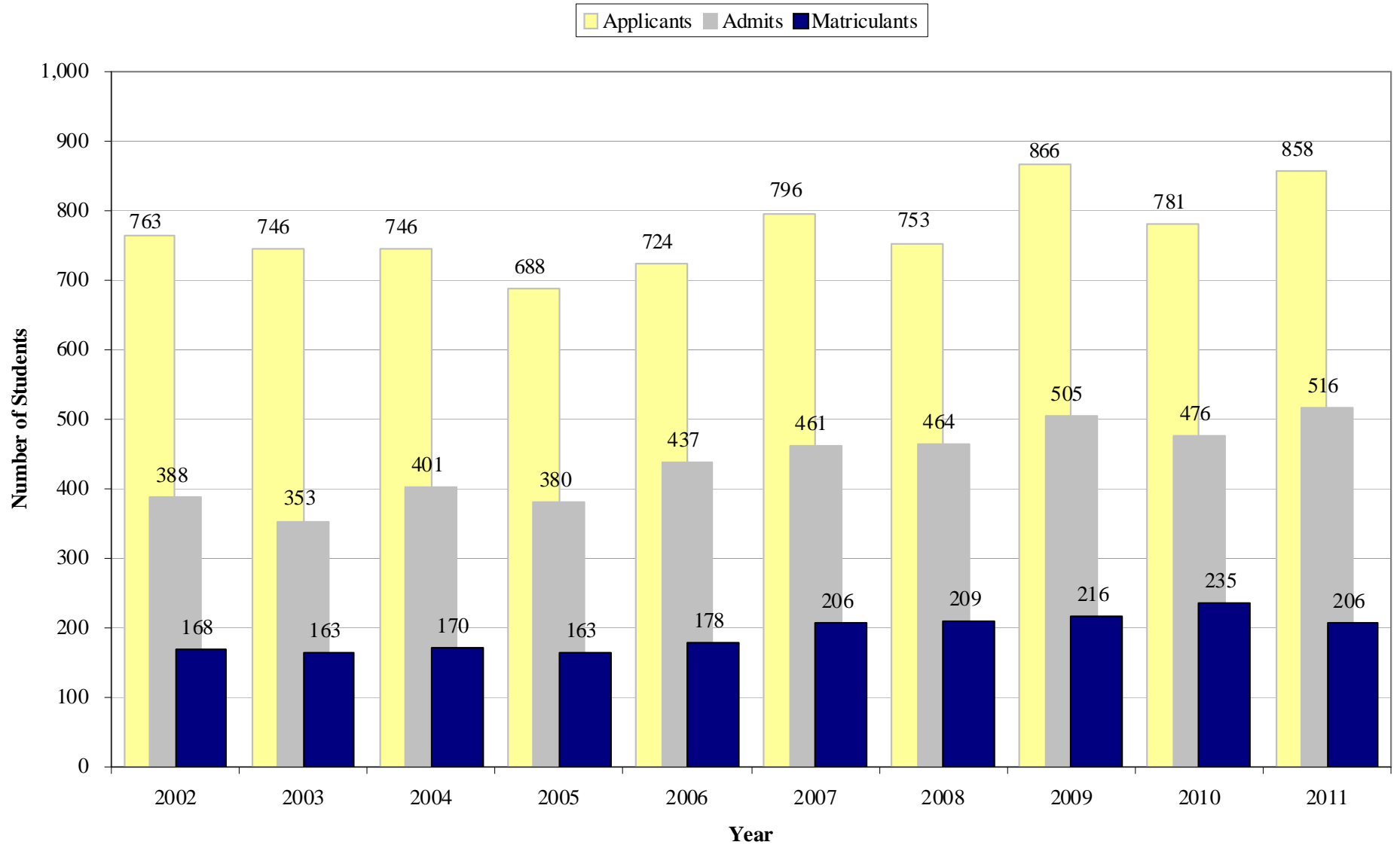
| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Acceptance Rate | 19.1% | 17.9% | 17.3% | 18.8% | 22.7% | 19.1% | 23.7% | 22.6% | 23.3% | 27.2% |
| Yield Rate | 23.8% | 27.1% | 25.9% | 27.3% | 23.7% | 27.7% | 26.8% | 24.8% | 27.8% | 20.3% |

Median LSAT Scores* of Matriculants in Law-J.D. Program



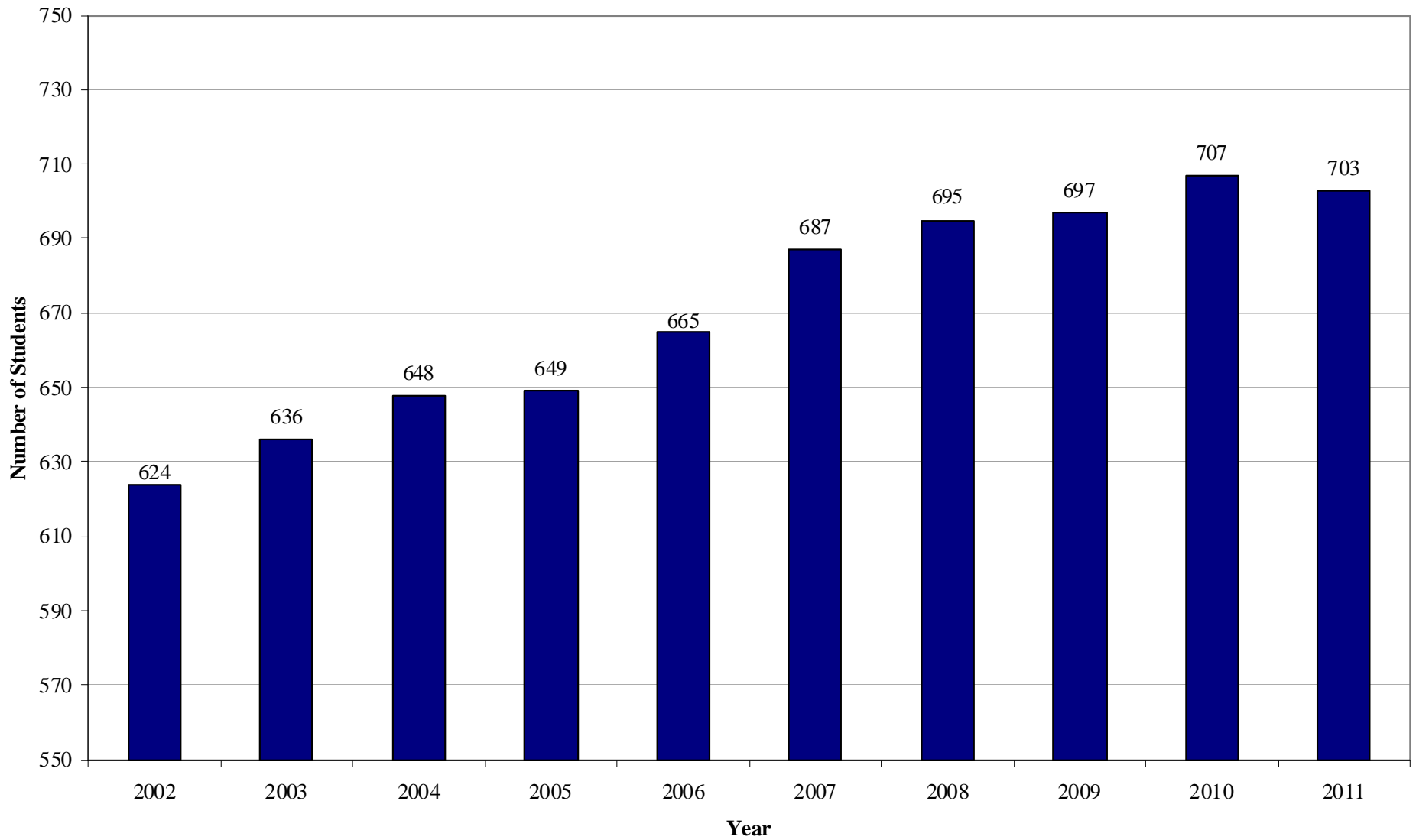
*LSAT scores range between 120 and 180. Only 15% of the test takers score above 160.

Numbers of and Rates for Law-LL.M and S.J.D. Applicants, Admits, and Matriculants

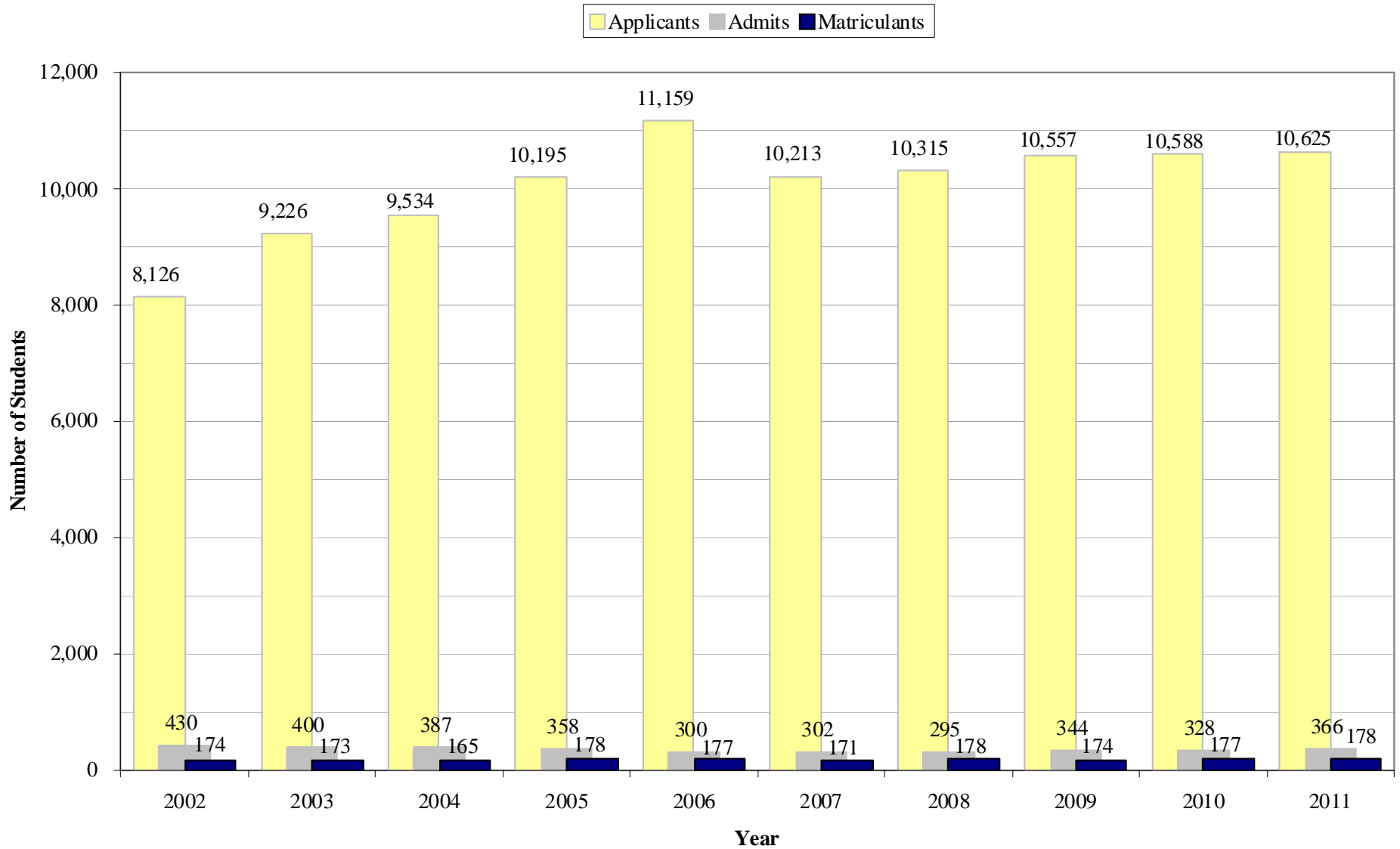


| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Acceptance Rate | 50.9% | 47.3% | 53.8% | 55.2% | 60.4% | 57.9% | 61.6% | 58.3% | 60.9% | 60.1% |
| Yield Rate | 43.3% | 46.2% | 42.4% | 42.9% | 40.7% | 44.7% | 45.0% | 42.8% | 49.4% | 39.9% |

Total Fall Enrollment for SMHS-M.D. Degree Program

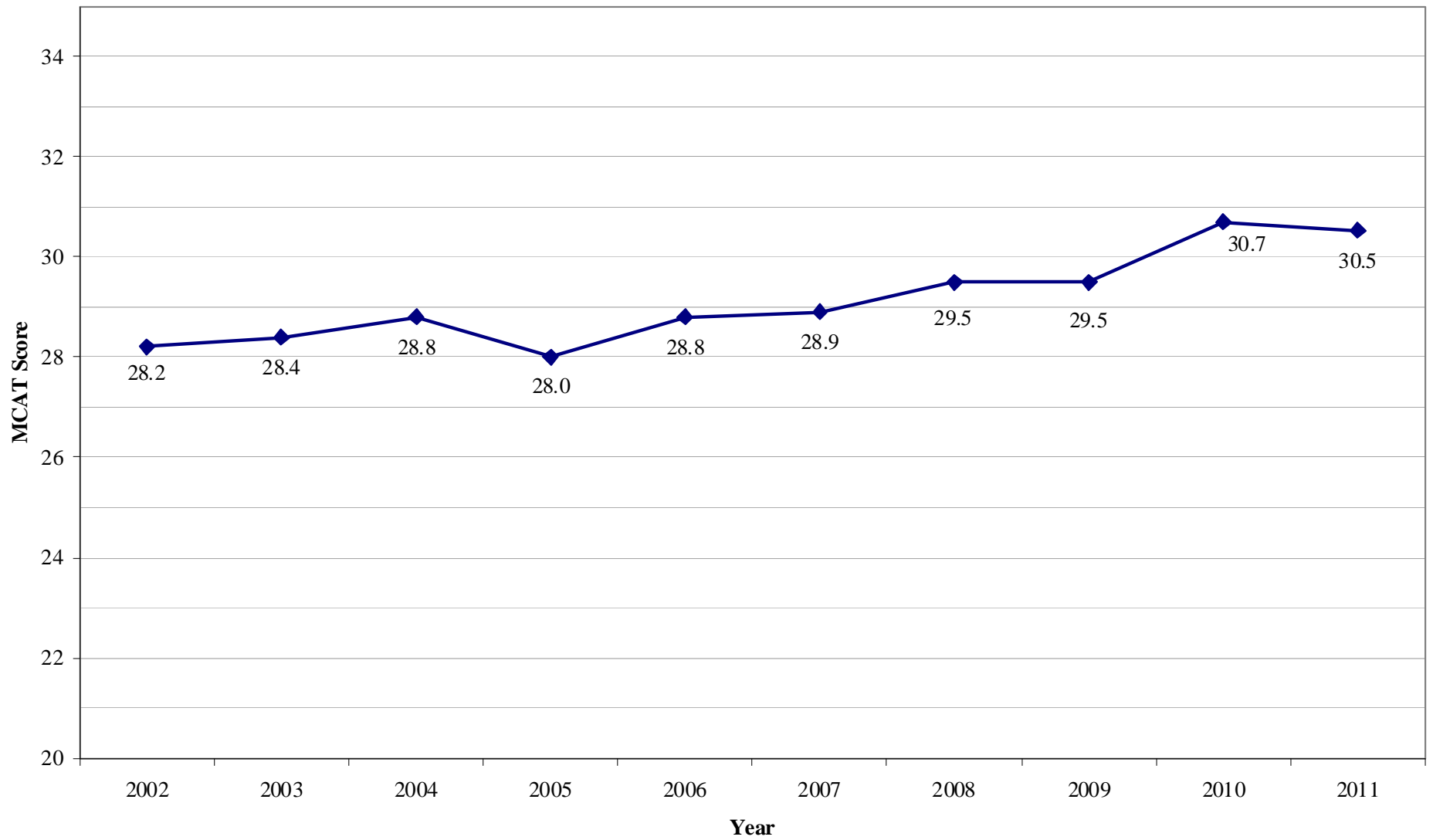


Numbers of and Rates for M.D. Program Applicants, Admits, and Matriculants



| | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Acceptance Rate | 5.3% | 4.3% | 4.1% | 3.5% | 2.7% | 2.3% | 2.9% | 3.3% | 3.1% | 3.4% |
| Yield Rate | 40.5% | 43.3% | 42.6% | 49.7% | 59.0% | 56.6% | 60.3% | 50.6% | 54.0% | 48.6% |

Median MCAT Scores* of Matriculants in M.D. Program



*MCAT scores range between 3 and 45. The average test taker scores about 24.